2026 Annual Budget Report

Q2 Final Analysis: August 4, 2026

COUNTY ROAD
WASHTENAW
COMMISSION

Prepared by:

Daniel Ackerman, M.B.A.
Director of Finance

Matt MacDonell, P.E.
Managing Director

Brent Schlack P.E.
Director of Engineering & County Highway Engineer

Adam Lape
Director of Operations

Contents

Executive Summary

The financial prospects of the Washtenaw County Road Commission (WCRC) remain positive and aligned with initial budget forecasts. Staff will continue to be vigilant, overseeing both income and expenditures to ensure the organization maintains its strong position until year-end.

Based on the second quarter analysis, the following is a summary of proposed changes to the WCRC 2026 budget:

- **Michigan Transportation Fund (MTF)** revenue remained stable through the second quarter, supported by consistent monthly distributions. Based on updated projections and sustained performance, staff recommend increasing the 2026 MTF budget by $2,000,000, bringing the total to $39,000,000.

- **Neighborhood Roads Fund (NRF)** NRF is funded by the Corporate Income Tax and the 24% wholesale marijuana tax. Revenue is expected to grow, but statutory obligations must be met before distribution. CIT collections started in April, with county distributions expected late in the fourth quarter. WCRC will budget NRF revenue at zero until funds are received and distribution guidance is clearer.

- **The 4-Year Roads and Non-Motorized Millage** was approved by voters in 2024. This 0.5 mill tax is expected to generate approximately $5.0 million annually for WCRC. WCRC is planning to improve or preserve approximately 40 miles of road in 2026 thanks to this local funding source.

- **Adjustments to various primary road projects:** See Appendix I for details.

  Projects listed below were either added, removed or modified for the 2026 budget:
  - Huron River Dr Border-to-Border (removed)
  - State Rd Pathway TAP (removed)
  - CMAQ Dixboro Rd, Hewitt Rd, Michigan Ave
  - Warren Rd between Whitmore Lake and Pontiac Trail
  - Island Lake Rd between railroad Bridge and Eastridge Dr.

- **Capital outlay updates for 2026** was increased by $360,000
  - 4 light trucks were added for $260,000
  - 1 Dump Trailer was added for $100,000

- **State Trunkline Maintenance:** The Michigan Department of Transportation's Office of Commission Audits completed a 2022 review of state highway maintenance, resulting in a $267,000 net adjustment to WCRC.

Fund Balance

The fund balance is an important safety net, especially when faced with uncertainties like an extreme weather event. The projected fund balance in 2026 is approximately $20.1 million, or 18.98% of expenditures. Plante Moran, WCRC's auditors, recommend a fund balance of between 15 and 25% of expenditures. The fund balance will continue to be closely monitored as WCRC reviews the budget quarterly.

Proposed 2026 Q2 Budget

BUDGET REVISIONS (000'S)			
	2026 First Quarter BUDGET	**PROPOSED REVISIONS**	**RECOMMENDED BUDGET**
REVENUES			
Mich. Transportation Fund	37,000	2,000	39,000
Neighborhood Roads Fund	0		0
Federal/State Funds	16,780	(1,550)	15,230
Trunkline Maintenance	4,598	267	4,865
Township Contribution	6,338	1,679	8,017
Other Contribution	13,623	(3,465)	10,158
Miscellaneous Inc.	3,280		3,280
TOTAL	**81,619**	**(1,069)**	**80,550**
EXPENDITURES			
Administration	2,325		2,325
Operations	14,196		14,196
Engineering	4,638		4,638
Nondepartmental	11,553		11,553
Debt Service	1,252		1,252
Total expenditures b/f project expenditures	33,964	-	33,964
Project expenditures:			
Reimb Road, C/O and STL	57,342	(3,383)	53,959
TOTAL EXPENSES	**91,306**	**(3,383)**	**87,923**
REV Over/(Under) EXP	**(9,687)**	**2,314**	(7,373)
2025 Fund Balance (Audited) (Prelim/Audited)	27,436		27,436
2026 Fund Balance (projected)	17,749		20,063
*** $2,748,480 is Nonspendable assets/prepaid expenses.**			

Revenue

Michigan Transportation Fund (MTF)

MTF is the largest funding source for WCRC. This revenue is generated by state fuel taxes and vehicle registration fees. Once collected, the funds are disbursed by the state treasurer through a prescribed formula to Act 51 road agencies across the state, including WCRC.

WCRC is anticipating a significant increase to MTF revenues in 2026. This will be monitored closely throughout the year.

Q1 Update: 2026 MTF actual amounts are significantly lower than projections provided by the State of Michigan. Due to timing issues, which are typical for the first quarter budget review, March MTF has not been received. Therefore, only two months of MTF revenues are acknowledged, revising revenue budget down to $37,000,000.

Q2 Update: The revenues for the first five months of the year are approximately 6% higher than budgeted. Recommendation to add $2,000,000 to MTF revenue.

		2026		
Budget		YTD		Percentage Rcvd
$ 37,000,000		$ 17,055,708		46%

Neighborhood Roads Fund

This is a new fund created by the legislature. Staff are uncertain of the timing of the receipt of these funds.

Q1 Update: Due to ongoing uncertainty about when these funds will arrive, the budget is still zero.

Q2 Update: Due to ongoing uncertainty about when these funds will arrive, the budget is still zero.

		2026		
Budget		YTD		Percentage Rcvd
0		0		

Federal/State Funds

Another important funding source for road agencies like WCRC is federal and state aid. The funding summarized below is a combination of WCRC's planned federal aid projects and grants administered by WCRC through MDOT for specific projects. WCRC staff works extremely hard to apply for these competitive grants in order to improve critical infrastructure. Federal/state projects require a specific percentage of funding match, in most cases, WCRC uses MTF revenue as the required match.

The planned WCRC road and non-motorized projects funded by federal/state aid are listed in Appendix I and Appendix J. A few of the larger road projects include:

- 4 Roundabout projects
- 2 bridge projects
- Traffic Signal Upgrades
- Various primary road paving projects

The timing of construction could have significant impacts on federal/state revenues as well as the local match if the projected schedules vary as compared to the fiscal year end.

Q1 Update: Due to seasonal limitations on construction work, federal/state revenues are typically limited in the first quarter.

Q2 Update: Federal/state revenue activities represent a continuation of carryover projects from 2025 as well as several 2026 projects.

Budget	2026 YTD	Percentage Rcvd
$ 16,780,000	$ 6,087,717	36%

See Appendix I for a summary of 2026 primary road projects which includes those funded by federal funds.

State Trunkline Maintenance

Since the 1940s, the Michigan Department of Transportation (MDOT) has contracted with WCRC to provide routine maintenance on the state trunkline roads within Washtenaw County. These services include winter maintenance, pothole patching, guardrail repair, etc. WCRC has a dedicated state trunkline crew funded by MDOT to conduct this work.

The State Trunkline Maintenance budget reflects the anticipated FY2026 contract budget authorized by MDOT.

Q1 Update: The state trunkline maintenance budget reflects actual expenditures and are approximately $75,000 higher than the same time last year due to higher winter maintenance costs

Q2 Update: The state trunkline maintenance revenues reflect actual expenditures and are approximately the same level as last year.

		2026			
Budget		**YTD**			**Percentage Rcvd**
$ 4,598,000		$ 2,804,241			61%

Township Contributions

Financial partnerships with Washtenaw County's 20 townships are critical for the improvement of local roads across the county. Each year, WCRC allocates a portion of MTF revenue into a Local Road Matching Program for the townships. Funding is disbursed to the townships through a prescribed formula. In addition, WCRC offers a matching program to help replace culverts on local roads. These funds are applied on a case-by-case basis, as resources allow.

Until township projects have been identified and township agreements are approved, township contributions are anticipated to only leverage the monies available through the Local Road Matching Program in 2026. WCRC's contribution to the Local Road Matching Program is $4.0 million.

WCRC is also working with the townships and the Washtenaw County Water Resources Commissioner's Office (WCWRC) to accomplish $3.1 million in culvert improvements related to the WCWRC's storm water grant program. The townships are anticipated to contribute $1.8 million towards this program.

See Appendix J for a list of these culvert projects.

Additional contributions are expected from Pittsfield Township for the State Road Pathway project and from Superior Township for the Sidewalk ADA upgrade project.

Q1 Update: A payment was received from Pittsfield Township for costs on the Platt Rd Pathway.

Q2 Update: No payments have been processed in the second quarter.

			2026		
Budget Category		**Budget**	**YTD**		**Percentage Rcvd**
Local Road Program		$ 4,000,000	0		0%
Traffic Calming		100,000	0		0%
Culvert replcmts/Storm Water Grant		1,579,000	0		0%
Platt Rd Pathway		0	3,305		
State Road Pathway		529,000	0		0%
Superior TWP ADA TAP		130,000	0		0%
		$ 6,338,000	$ 3,305		0%

Other Contributions

This revenue category covers a variety of other funding sources. Most significantly, it includes revenue from the 2025 – 2028 Four-Year Roads and Non-Motorized Millage renewed by voters in 2024. $6.3 million of current and carryover millage work is anticipated to be completed in 2026.

Contributions are anticipated from Washtenaw County Parks and Recreation Commission for the Huron River Dr Border-to-Border Segment D4 Trail project.

$603,000 in projects are anticipated to be completed in Lyndon and Sylvan Townships with funds received from Consumers Energy as part of its agreement with WCRC.

Q1 Update: A payment was received from the City of Dexter for pavement markings at Baker Road.

Q2 Update: A payment was received for costs on the Arrowhead Drive Pedestrian Crossing.

			2026		
Budget Category		**Budget**	**YTD**		**Percentage Rcvd**
County Millage Ovlay/Seal		$ 6,708,000	0		0%
HRD -B2B Ph D4		4,850,000	0		0%
HRD - B2B Zeeb -Delhi Phe III		0	0		
Miscellaneous		2,065,000	50,452		2%
		$ 13,623,000	$ 50,452		0%

Miscellaneous Income

This category is made up of income from a variety of sources, including interest, land sales/leases, and permit fee collections. Interest income is projected to be lower in 2026 compared to 2025. Permit activities are expected to be lower than 2025 levels. An installment purchase agreement for five heavy trucks is included.

Q1 Update: The misc. income primarily represents sundry receipts for inspections as well as auction proceeds and is higher than budgeted.

Q2 Update: The first quarter interest income was recognized.

Budget Category	Budget	2026 YTD
Interest Income	$ 750,000	$ 187,585
Gain/loss on sale	80,000	0
Land Sales/Leases	1,950,000	15,442
Permits	400,000	359,176
Special Assessment bonds	0	0
Other	100,000	266,860
	$ 3,280,000	$ 829,063

Expenditures

Administration

The Administration Department represents WCRC's decision-making body and support staff. The Administration Department is comprised of:

- Five-member Washtenaw County Board of County Road Commissioners, appointed by the Washtenaw County Board of County Commissioners
- Managing Director
- Finance comprised of four full-time employees
- Human Resources comprised of two full-time employees
- Communications comprised of three full-time employees
- Information Technology comprised of two full-time employees

The Administration Department accounts for 2% of WCRC's expenditures and will begin the year with an authorized staff of 12 full-time employees and five road commissioners in 2026. The largest budget item for this department is regular wages, approximately $1.3 million.

Q1 Update: The overall expenditures in this department are slightly lower than budgeted.

Q2 Update: The overall expenditures in this department are slightly lower than budgeted.

See Appendix A for a line-item list of budgeted expenditures.

Operations Department

The primary duty of the Operations Department is the maintenance of roads, roadsides, bridges, equipment and WCRC's facilities.

The Operations Department accounts for 14% of the total yearly expenditures and will begin the year with 90 authorized positions in 2026. 74 of these positions are represented by the Technical, Professional and Officeworkers Association of Michigan (TPOAM).

The Operations Department is comprised of:

- Eight crews (6 – 12 positions per crew) are responsible for routine and preventative maintenance, construction, and emergency response throughout the county.
    - These crews are geographically dispersed throughout the county in six maintenance districts to provide the best service possible.
- Nine fleet maintenance personnel ensure the readiness and repair of all vehicles and equipment.
- Two stockroom personnel to administer inventory control and procurement of goods and services.
- Four building and grounds personnel responsible for the maintenance and capital outlay of all facilities and properties to support safe and efficient operations.
- Five administrative staff who provide direction and support to all personnel within this group.

Wages continue to be the most significant budget item for this department at approximately $5.6 million in regular wages and $1.1 million in overtime wages.

Fuel and materials are also significant budget items for this department, including:

- Approximately $1.1 million in diesel and unleaded fuel
- Approximately $1.1 million budgeted for salt and sand for winter maintenance on county primary and local roads

Q1 Update: The overall expenditures in this department are about as budgeted.

Q2 Update: The overall expenditures in this department are slightly lower than budgeted.

See Appendix B for a line-item list of budgeted expenditures.

Engineering Department

The Engineering Department is made up of 35 positions and is divided into three sections – design & construction, permits, and traffic & safety. Seven positions in the Engineering Department are represented by TPOAM.

- The Design & Construction Section is responsible for designing and building various road and bridge projects utilizing federal, state and local funds. This section has ten authorized positions.
- The Permits Section is responsible for processing a wide range of right-of-way and transportation permits with seven authorized positions.
- The Traffic & Safety Section (T&S) is charged with maintaining signs and signals across Washtenaw County. In addition, this section conducts traffic counts, safety studies and works closely with the Design & Construction Section. This section has 14 authorized positions.
- Four administrative staff who provide direction and support to all personnel within this group.

The Engineering Department accounts for 5% of WCRC's expenditures. Wages are the most significant budget item for this department at approximately $3.3 million.

Q1 Update: The overall expenditures in this department are lower than budgeted.

Q2 Update: The overall expenditures in this department are lower than budgeted.

See Appendix C for a line-item list of budgeted expenditures.

Non-Departmental

The non-departmental budget represents 12% of annual costs. The largest expenditures in this budget area are medical insurance payments at approximately $5.3 million and retirement system contributions at approximately $4.3 million.

Additional payments for Other Post Employment Benefits (OPEB) and pension are not included at this time but will be considered during the first quarter budget review.

Q1 Update: The annual liability insurance premium will not be paid until the second quarter

Q2 Update: Medical insurance premiums are paid in advance and year-to-date totals include seven months of expenditures. Both the additional OPEB and pension payments are not included in this timeframe. Liability premiums were paid in the second quarter and no refund is anticipated.

See Appendix D for a line-item list of budgeted expenditures.

Debt Service

Debt service represents approximately 1% of the annual costs.

This includes one equipment installment purchase for dump trucks and $567,000 of installment payments for the Northeast Service Center, which was opened in 2018. This also includes installment purchases for the Yard 1 salt barn of $440,000.

Q1 Update: The principal and initial interest payments were made for the Northeast Service Center and the Yard 1 salt barn.

Q2 Update: The first and second quarter installment payments were made for all installment purchases.

See Appendix E for a line-item list of budgeted expenditures.

Reimbursable Road Projects

This includes all construction and preventative maintenance projects on primary and local roads across Washtenaw County and accounts for 59% of annual costs (approximately $58 million). Local matching funds required for federal aid projects, payments to contractors, consultants and right-of-way acquisitions are included in this department.

Q1 Update: Most of the expenditures in this department will take place during the construction season

Q2 Update: While the 2026 construction season is well underway, due to the timing of payment processing, most project expenditures will not be recognized until later in the year.

See Appendix F for a line-item list of budgeted expenditures.
See Appendix I for a list of 2026 primary road projects.
See Appendix J for a list of 2026 local road projects included in this budget area.
See Appendix K for a map of the 2026 Road and bridge improvement projects.

Capital Improvements

This area includes investments in the equipment and facilities necessary for WCRC to conduct its work and accounts for 6% of annual costs. This year, $5.1 million is budgeted to purchase necessary road maintenance equipment, including 5 heavy dump trucks, one grader, seven pickups/SUVs, a loader and a semi truck with a tanker trailer. These purchases will allow WCRC to replace vehicles that have reached the end of their useful life.

See Appendix L for the list of equipment purchases.

In addition, WCRC plans to spend an additional $865,000 on facility investments and IT infrastructure.

See Appendix M for a list of facility projects and Appendix N for a list of IT projects.

Q1 Update: All expenditures are as budgeted during this timeframe.

Q2 Update: All expenditures are as budgeted.

See Appendix G for a line-item list of budgeted expenditures.
See Appendix L for a list of 2025 equipment.
See Appendix M for a list of 2025 facility projects.
See Appendix N for a list of 2025 IT projects

State Trunkline

This area of the budget includes planned expenditures in material on roads included in MDOT's routine maintenance contract with WCRC and accounts for 1% of annual costs. Approximately $600,000 is budgeted for salt and sand for winter maintenance on state trunkline roads.

Q1 Update: Salt usage was approximately as budgeted for this timeframe.

Q2 Update: Spending on routine maintenance continues including guardrail replacements and pothole patching.

See Appendix H for a line-item list of budgeted expenditures.

Appendix A: Line-Item Expenditures – Administration Department

Account	Description	2025 YTD	2026 BUDGET	2026 YTD	PERCENTAGE USED
Dept. 216 - 228 - Administrative					
Commissioners, Executive, Finance, Human Resources, Information Systems & Legal Departments					
703 - 712	REGULAR WAGES	$ 571,279	$1,300,000	$ 648,560	49.9%
703 -712	OVERTIME WAGES	626	10,000	2,021	20.2%
724	FRINGES	0	15,000	0	0.0%
727	POSTAGE	0	1,000	0	0.0%
728	OFFICE SUPPLIES	644	5,000	458	9.2%
729	ENGINEERING SUPPLIES	218	1,000	0	0.0%
730 & 861.xx	TRAINING	13,205	28,000	15,279	54.6%
734	EMPLOYEE SAFETY SUPPLIES	23	2,000	0	0.0%
735	MISCELLANEOUS SUPPLIES	421	1,000	0	0.0%
801	CONTRACTUAL SERVICES	34,097	44,000	786	1.8%
803	LEGAL SERVICES	10,275	60,000	35,388	59.0%
804	AUDIT SERVICES	62,000	65,000	63,900	98.3%
806	LAUNDRY SERVICES	0	0	0	0.0%
807	DATA PROCESSING	272,131	605,000	270,577	44.7%
807 001	ANNL SFTWRE MAINT.FEE-PCSI/ACUMATICA	88,924	101,000	18,465	18.3%
807 002	PCSI/ACUMATICA PROGRAMMING SUPPORT	1,796	30,000	0	0.0%
811	BANK FEES	0	1,000	0	0.0%
816	CREDIT CARD FEES	(100)	5,000	(350)	-7.0%
817	PAYPAL FEES	6,212	18,000	9,746	54.1%
851	COMM:CELL PHONES/SIGNALS	3,644	10,000	4,173	41.7%
874 001	ADVERTISING	6,912	15,000	6,978	46.5%
874 002	PRINTING EXPENSE	272	3,000	0	0.0%
875	INSURANCE:-PROP & EQP PHYS DAM	0	1,000	0	0.0%
923	UTILITIES: WATER & SEWER	0	0	0	0.0%
934	REPAIRS/MAINT: OFFICE EQUIPMENT	709	4,000	996	24.9%
941	EQUIPMENT RENTAL	1,977	4,000	1,536	38.4%
669	EQUIPMENT RENTAL CREDIT	(1,977)	(4,000)	(1,536)	38.4%
968 002	DEPRECIATION: ADMIN BUILDING	24,359	99,000	24,190	24.4%
968 007	DEPRECIATION: OFFICE EQP/FURNITURE	48,380	190,000	56,099	29.5%
690	DEPRECIATION CREDIT	(72,739)	(289,000)	(80,289)	27.8%
	TOTAL	**$ 1,073,286**	**$2,325,350**	**$1,076,976**	**46.3%**

Appendix B: Line-Item Expenditures – Operations Department

Dept. 102 - 118 Operations					
All Yards, the Shop, Building & Grounds comprise the Operations Department Activities					
		2025	**2026**		**PERCENTAGE**
Account	**Description**	**YTD**	**BUDGET**	**YTD**	**USED**
703 -712	REGULAR WAGES	$ 2,738,620	$ 5,611,000	$ 2,837,218	50.6%
703 -712	OVERTIME WAGES	543,768	1,110,000	588,433	53.0%
724	FRINGE	0	3,000	0	0.0%
727	POSTAGE	0	0	0	0.0%
728	OFFICE SUPPLIES	973	4,000	810	20.2%
729	ENGINEERING SUPPLIES	0	0	0	0.0%
730 & 861.XX	TRAINING	24,545	72,000	36,551	50.8%
731	JANITOR SUPPLIES	8,408	17,000	6,504	38.3%
732	TRAFFIC CONTROL SUPPLIES	19,428	27,000	25,984	96.2%
733	WELDING SUPPLIES	4,497	14,000	4,635	33.1%
734	EMPLOYEE SAFETY SUPPLIES	10,253	26,000	8,240	31.7%
735	MISCELLANEOUS SUPPLIES	30,188	98,000	38,210	39.0%
740 001	EQUIPMENT PARTS EXPENSE	89,712	190,000	119,183	62.7%
740 002	DIESEL EXHAUST FLUID EXPENSE	7,419	17,000	10,153	59.7%
740 003	DIESEL FUEL EXPENSE	286,348	850,000	342,041	40.2%
740 004	UNLEADED FUEL EXPENSE	73,280	230,000	84,708	36.8%
740 005	ANTIFREEZE	593	8,000	2,196	27.5%
740 006	MOTOR OIL/LUBRICANTS	28,866	55,000	28,152	51.2%
740 007	TIRES & TIRE ACCESSORIES	66,238	150,000	44,705	29.8%
740 008	BLADES	20,765	100,000	35,581	35.6%
761	GRAVEL	37,920	97,000	35,092	36.2%
762	COLD PATCH	(16,520)	75,000	76,243	101.7%
763	SAND	22,511	45,000	32,802	72.9%
764	SALT	578,649	1,100,000	524,462	47.7%
765	ASPHALT	9,939	59,000	21,337	36.2%
766	BRINE	233,974	910,000	436,021	47.9%
767	CULVERT	1,287	34,000	16,804	49.4%
768	SIGNS	48	0	268	0.0%
769	GUARDRAIL	0	5,000	0	0.0%
770	POSTS	279	0	269	0.0%
771	LIMESTONE	421,729	650,000	484,463	74.5%
772	SIGNAL PARTS	0	0	958	0.0%
773	MISC SLAG/STONE	77,783	110,000	37,004	33.6%
774	DRAINAGE ITEMS/CEMENT	6,974	36,000	33,293	92.5%
790	SMALL ROAD TOOLS	6,812	20,000	17,308	86.5%
791 074	INVENTORY ADJ:EQP REPAIR PARTS	1,927	27,000	(144)	-0.5%
791 076	INVENTORY ADJ: ROAD MATERIALS	0	13,000	0	0.0%
801	CONTRACTUAL SERVICES	127,671	950,000	136,857	14.4%
802 004	TESTING	0	0	0	0.0%
805	HEALTH SERVICES	495	2,000	1,324	66.2%
806	LAUNDRY SERVICES	5,541	13,000	5,887	45.3%
807	DATA PROCESSING	29,205	85,000	33,140	39.0%

Appendix B: Line-Item Expenditures – Operations Department – cont'd

851	COMMUNICATIONS: CELL PHONE/TELEPN	12,992	55,000		19,689		35.8%
852	COMMUNICATIONS: RADIO	22	50,000		2,142		4.3%
853	COMMUNICATIONS: ANSWERING SERVICE	4,643	13,000		5,438		41.8%
864	FUEL SURCHARGE	0	0		0		0.0%
874 001	ADVERTISING	0	2,000		0		0.0%
874 002	PRINTING EXPENSE	409	2,000		209		10.4%
875 000	INSURANCE: PROPERTY EQP PHYS DAMAGE	0	2,000		(5,382)		-269.1%
882 000	INSURANCE: LIABILITY	0	4,000		0		0.0%
890	CLAIMS PAID	960	1,000		8,955		895.5%
921	UTILITIES: ELECTRIC SERVICE	91,478	230,000		107,665		46.8%
922	UTILITIES: HEAT/GAS/FUEL	95,050	130,000		90,657		69.7%
923	UTILITIES: WATER & SEWER	14,236	30,000		13,697		45.7%
931	REPAIRS/MAINT: BUILDINGS	94,656	235,000		103,524		44.1%
932	REPAIRS/MAINT: YARD & STORAGE	2,258	84,000		29,651		35.3%
933	REPAIRS/MAINT: SHOP EQUIPMENT	8,378	21,000		7,519		35.8%
934	REPAIRS/MAINT: OFFICE EQUIPMENT	1,549	5,000		1,991		39.8%
938	REPAIRS/MAINT: NON-RD EQP	73,796	170,000		81,021		47.7%
939	REPAIRS/MAINT: ROAD EQUIPMENT	143,461	325,000		176,288		54.2%
941	EQUIPMENT RENTAL	3,929,260	6,950,000		4,425,112		63.7%
669	EQUIPMENT RENTAL CREDIT	(3,906,192)	(6,950,000)		(4,368,877)		62.9%
944	BRINEWELL REGISTRATION FEE	500	6,000		500		8.3%
946	REPAIR/MAINT: FUEL SYSTEM	5,644	17,000		8,896		52.3%
956	SAFETY EXPENSES	0	1,000		0		0.0%
968 002	DEPRECIATION: BUILDINGS	73,078	300,000		72,569		24.2%
968 003	DEPRECIATION: ROAD EQUIPMENT	927,645	3,250,000		475,290		14.6%
968 004	DEPRECIATION: SHOP EQUIPMENT	6,734	39,000		7,385		18.9%
968 006	DEPRECIATION: YARD & STORAGE	123,461	530,000		129,615		24.5%
968 008	DEPRECIATION: DEPLETABLE ASSETS	0	0		0		0.0%
690 XXX	DEPRECIATION CREDIT	(1,130,918)	(4,119,000)		(684,858)		16.6%
	TOTAL	**$ 6,073,224**	**$ 14,196,000**		**$ 6,815,386**		**48.0%**

Appendix C: Line-Item Expenditures – Engineering Department

Dept. 314 - 328 - Engineering						
This department is comprised of Design & Construction, Permits and Traffic & Safety						
		2025	**2026**			**PERCENTAGE**
Account	**Description**	**YTD**	**BUDGET**		**YTD**	**USED**
703 - 712	REGULAR WAGES	$ 1,446,496	$3,250,000		$1,568,930	48.3%
703 -712	OVERTIME WAGES	42,201	133,000		84,151	63.3%
724	FRINGES	907	17,000		0	0.0%
728	OFFICE SUPPLIES	125	10,000		59	0.6%
729	ENGINEERING SUPPLIES	6,263	26,000		8,111	31.2%
730 & 861.xx	TRAINING	23,168	45,000		21,017	46.7%
732	TRAFFIC CONTROL SUPPLIES	20,348	50,000		18,284	36.6%
734	EMPLOYEE SAFETY SUPPLIES	1,225	10,000		1,326	13.3%
735	MISCELLANEOUS SUPPLIES	0	1,000		0	0.0%
740 001	EQUIPMENT PARTS EXPENSE	497	1,000		91	9.1%
763	SAND	0	0		0	0.0%
768	SIGNS	93,662	190,000		59,954	31.6%
770	POSTS	14,430	40,000		15,071	37.7%
772	SIGNAL PARTS	64,791	160,000		66,537	41.6%
790	SMALL ROAD TOOLS	0	0		0	0.0%
791 076	INVENTORY ADJ: ROAD MATERIALS	0	25,000		0	0.0%
801	CONTRACTUAL SERVICES	90,241	250,000		16,646	6.7%
802 001	ENGRG SERVICES: CONSTR ENGRG	0	0		0	0.0%
802 002	ENGRG SERVICES: ROW	0	0		63	0.0%
802 003	ENGRG SERVICES: DESIGN	0	0		0	0.0%
802 004	TESTING	0	5,000		0	0.0%
802 005	PLANNING	850	16,000		0	0.0%
805.000	HEALTH SERVICES	198	0		202	0.0%
807	DATA PROCESSING	0	55,000		0	0.0%
851	COMM:CELL PHONES/SIGNALS	23,170	45,000		18,847	41.9%
874 001	ADVERTISING	0	3,000		0	0.0%
874 002	PRINTING EXPENSE	458	6,000		3,113	51.9%
921	UTILITIES: SIGNAL ENERGY	92,720	218,000		120,364	55.2%
934	REPAIRS/MAINT: OFFICE EQUIPMENT	3,714	6,000		996	16.6%
938	REPAIRS/MAINT: NON-RD EQP	3,195	9,000		1,429	15.9%
939	REPAIRS/MAINT: ROAD EQUIPMENT	0	2,000		0	0.0%
941	EQUIPMENT RENTAL	266,298	575,000		356,376	62.0%
669	EQUIPMENT RENTAL CREDIT	(266,298)	(575,000)		(356,376)	62.0%
944	STORM WATER PERMITS	3,000	58,000		3,000	5.2%
961	PROPERTY TAXES	1,812	7,000		0	0.0%
968 005	DEPRECIATION: ENGINEERING EQP	3,146	15,000		3,159	21.1%
690	DEPRECIATION CREDIT	(3,146)	(15,000)		(3,159)	21.1%
	TOTAL	**$ 1,933,468**	**$4,638,000**		**$2,008,191**	**43.3%**

Appendix D: Line-Item Expenditures Non-Departmental

This department represents employee benefits as well as membership fees and liability insurance that is applicable to the organization as a whole.

		2025	2026		PERCENTAGE
Account	**Description**	**YTD**	**BUDGET**	**YTD**	**USED**
715	SOCIAL SECURITY/MEDICARE	$ 397,459	$ 897,000	$ 398,500	44.4%
716	MEDICAL INSURANCE	3,572,256	5,250,000	3,818,030	72.7%
717	LIFE INSURANCE	79,449	173,000	89,040	51.5%
718	RETIREMENT	2,332,849	4,290,000	1,696,288	39.5%
719	WORKERS COMPENSATION	75,402	175,000	11,291	6.5%
720	UNEMPLOYMENT	0	10,000	0	0.0%
721	EMPLOYEE DRUG TESTING	5,618	8,000	4,186	52.3%
727	POSTAGE	229	10,000	3,549	35.5%
728	OFFICE SUPPLIES	2,399	5,000	2,517	50.3%
730 & 861.XX	ASSOCIATION FEES	23,846	119,000	24,242	20.4%
734	EMPLOYEE SAFETY SUPPLIES	1,059	13,000	2,811	21.6%
735	MISCELLANEOUS SUPPLIES	115	2,000	832	41.6%
790	SMALL ROAD TOOLS	0	1,000	0	0.0%
805	HEALTH SERVICES	2,356	6,000	2,281	38.0%
851	COMMUNICATIONS:	0	1,000	(43)	-4.3%
874 002	PRINTING EXPENSE	0	2,000	0	0.0%
875	INSURANCE: PROP & EQP PHYS DAM	208,289	200,000	220,653	110.3%
878	INSURANCE: FLEET LIABILITY/MCC	86,358	75,000	98,968	132.0%
881	INSURANCE: ERRORS & OMISSIONS	110,096	100,000	120,999	121.0%
882	INSURANCE: LIABILITY	252,465	200,000	262,078	131.0%
890	CLAIMS PAID	0	16,000	0	0.0%
	TOTAL	**$ 7,150,244**	**$ 11,553,000**	**$ 6,756,223**	**58.5%**

Appendix E: Line-Item Expenditures Debt Service

Dept. 660 - Debt Service					
This department represents all of the current portion of long term debt obligations.					
		2025	**2026**		**PERCENTAGE**
Account	**Description**	**YTD**	**BUDGET**	**YTD**	**USED**
991.011	INSTALL PURCH PRI: 2017 N/E SERVICE CENTER	550,000	550,000	550,000	100.0%
991.016	INSTALL PURCH PRI: 2020 HVY TRUCKS	53,460	0	0	0.0%
991.017	INSTALL PURCH PRI: 2023 ZEEB RD SALT BARN	310,000	310,000	310,000	100.0%
991.0xx	INSTALL PURCH PRI: 2026 Grader/Loader	0	230,000	0	0.0%
995 011	INSTALL PURCH INT: 2017 N/E SERVICE CENTER	16,160	17,000	10,770	63.4%
995 016	INSTALL PURCH INT: 2020 HVY TRUCKS	(47)	0	0	0.0%
995 017	INSTALL PURCH INT: 2023 ZEEB RD SALT BARN	77,291	130,000	68,672	52.8%
995 0xx	INSTALL PURCH PRI: 2026 Grader/Loader	0	15,000	0	0.0%
	TOTAL	**$ 1,006,864**	**$1,252,000**	**$ 939,441**	**75.0%**

Appendix F: Line-Item Expenditures – Reimbursable Road Projects

Dept. 770 - Reimbursable Road Projects

This budget subcategory includes all contractual obligations for construction and heavy maintenance projects on primary and local roads. We also included are permit activities and township agreement work.
This does not include labor and equipment which are included in other department budgets.

		2025	2026		PERCENTAGE
Account	**Description**	**YTD**	**BUDGET**	**YTD**	**USED**
727	POSTAGE	0	$ 1,000	0	0.0%
729	ENGINEERING SUPPLIES	0	5,000	0	0.0%
730 & 861.xx	TRAINING	0	0	50	0.0%
732	TRAFFIC CONTROL SUPPLIES	16,446	270,000	950	0.4%
734	EMPLOYEE SAFETY SUPPLIES	0	1,000	0	0.0%
735	MISCELLANEOUS SUPPLIES	68	2,000	144	7.2%
740 001	EQUIPMENT PARTS EXPENSE	65	7,000	97	1.4%
761	GRAVEL	2,331	50,000	2,085	4.2%
762	COLD PATCH	70	15,000	1,046	7.0%
763	SAND	244	7,000	0	0.0%
765	ASPHALT	277,888	1,540,000	6,882	0.4%
766	BRINE	33,774	110,000	12,746	11.6%
767	CULVERT	11,737	125,000	16,063	12.9%
768	SIGNS	3,305	10,000	3,234	32.3%
769	GUARDRAIL	0	5,000	0	0.0%
770	POSTS	1,019	6,000	856	14.3%
771	LIMESTONE	18,932	111,000	22,903	20.6%
772	SIGNAL PARTS	38,754	70,000	43,499	62.1%
773	MISC SLAG/STONE	273,580	550,000	30	0.0%
774	DRAINAGE ITEMS/CEMENT	1,499	19,000	6,401	33.7%
790	SMALL ROAD TOOLS	0	5,000	2,306	46.1%
801	CONTRACTUAL SERVICES	4,067,786	43,990,000	10,070,490	22.9%
802 001	ENGRG SERVICES: CONSTR ENGRG	18,647	1,865,000	90,081	4.8%
802 002	ENGRG SERVICES: ROW	86,728	600,000	53,385	8.9%
802 003	ENGRG SERVICES: DESIGN	436,303	1,360,000	632,974	46.5%
802 004	ENGRG SERVICES: TESTING	41,879	475,000	84,567	17.8%
802 005	PLANNING	0	20,000	24,292	121.5%
803	LEGAL SERVICES	11,852	70,000	11,032	15.8%
874 001	ADVERTISING	0	2,000	0	0.0%
874 002	PRINTING EXPENSE	0	1,000	0	0.0%
890	CLAIMS PAID	0	1,000	0	0.0%
921	UTILITIES: SIGNAL ENERGY	960	4,000	892	22.3%
941 003	EQUIPMENT RENTAL - NONROAD	2,707	85,000	9,150	10.8%
960	COUNTY DRAIN ASSESSMENT	34,423	224,000	0	0.0%
	TOTAL	**$ 5,380,997**	**$ 51,606,850**	**$11,096,155**	**21.5%**

Appendix G: Line-Item Expenditures Capital Improvements

Dept. 790 - Capital Improvements						
This budget subcategory category includes capital purchases.						
This does not include labor and equipment which are included in other department budgets.						
			2025	**2026**		**PERCENTAGE**
Account		**Description**	**YTD**	**BUDGET**	**YTD**	**USED**
971		CAPITAL OUTLAY: LAND	0	$ 24,000	0	0.0%
974		CAPITAL OUTLAY: LAND IMPRVMTS	0	26,000	25,368	97.6%
975		CAPITAL OUTLAY: BUILDINGS	26,545	330,000	1,200	0.4%
976		CAPITAL OUTLAY: ROAD EQUIPMENT	829,708	3,452,000	1,611,787	46.7%
977		CAPITAL OUTLAY: SHOP EQUIPMENT	7,370	10,000	592	5.9%
978		CAPITAL OUTLAY: ENGRG EQUIPMENT	8,825	0	0	0.0%
979		CAPITAL OUTLAY: YARD & STORAGE EQP	7,359	30,000	13,643	45.5%
980		CAPITAL OUTLAY: OFFICE EQ/FURN	37,252	375,000	68,872	18.4%
		TOTAL	**$ 917,059**	**$ 4,247,000**	**$ 1,721,461**	**40.5%**

Appendix H: Line-Item Expenditures – State Trunkline

Dept. 780 - State Trunkline Expenditures				
This budget subcategory includes all state trunkline expenditures.				
This does not include labor and equipment which are included in other department budgets.				

Account	Description	2025 YTD	2026 BUDGET	YTD	PERCENTAGE USED
732	TRAFFIC CONTROL SUPPLIES	23	$ 9,000	$ 433	4.8%
734	EMPLOYEE SAFETY SUPPLIES	0	2,000	0	0.0%
735	MISCELLANEOUS SUPPLIES	4,179	5,000	893	17.9%
740 001	EQUIPMENT PARTS EXPENSE	0	0	6	0.0%
761	GRAVEL	0	2,000	0	0.0%
762	COLD PATCH	10,902	60,000	14,861	24.8%
763	SAND	1,822	10,000	2,572	25.7%
764	SALT	304,578	600,000	217,697	36.3%
765	ASPHALT	663	2,000	0	0.0%
766	BRINE	6,356	10,000	9,283	92.8%
767	CULVERT	106	5,000	0	0.0%
768	SIGNS	932	1,000	332	33.2%
769	GUARDRAIL	81,164	145,000	110,914	76.5%
770	POSTS	348	1,000	312	31.2%
771	LIMESTONE	13,760	95,000	732	0.8%
772	SIGNAL PARTS	16,832	39,000	17,058	43.7%
773	MISC SLAG/STONE	2,855	3,000	1,665	55.5%
774	DRAINAGE ITEMS/CEMENT	696	2,000	1,130	56.5%
790	SMALL ROAD TOOLS	0	0	0	0.0%
801	CONTRACTUAL SERVICES	26,009	350,000	27,657	7.9%
802 001	ENGRG SERVICES: CONSTR ENGRG	0	0	0	0.0%
882	INSURANCE: LIABILITY	14,158	20,000	13,387	66.9%
921	UTILITIES: SIGNAL ENERGY	3,034	7,000	4,041	57.7%
932	REPAIRS/MAINT: YARD & STORAGE	0	1,000	0	0.0%
941 003	EQUIPMENT RENTAL - NONROAD	24,870	120,000	34,900	29.1%
	TOTAL	**$ 513,287**	**$1,489,000**	**$457,873**	**30.8%**

Appendix I: 2026 Primary Road Project List

2026 Primary Road Projects				Federal/State Grants			Contributions from Others			WCRC Expenditures			
Project Location	*Township*	*Type of Project*	*Status*	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Total Cost
Road Projects													
7 Mile Rd between Dixboro Rd and Angle Rd	Salem	Sealcoat	Const.				$ -	$ 60	$ 30				$ 90
8 Mile Rd between Lemen Rd and county line	Northfield	Pulverize & Pave	Const.				$ 132						$ 132
Ann Arbor-Saline Rd at Ellsworth Rd	Lodi/Pittsfield	Hill Cut	Design/Const.				$ 340	$ 20		$ 485	$ 15	$ 25	$ 885
Bemis Rd between State Rd and Saline City Limits	Pittsfield/York	Pulverize & Pave	Design								$ 80		$ 80
Bridge Rd between Textile Rd and Grove Rd	Ypsilanti	Mill & Resurface	Defer FY27				$ -			$ 17	$ 2		$ 19
Clark Rd between Prospect Rd and Leforge Rd	Superior/Ypsilanti	Mill & Resurface	Defer FY27				$ -			$ 11	$ 2		$ 13
Dexter Chelsea Rd between Chelsea city limits and Parker Rd	Lima	Sealcoat	Const.				$ -	$ 167	$ 83				$ 250
Dexter-Chelsea at Island Lake, Signals Interconnect-Island Lake Rd, Main St, Ann Arbor Rd	Dexter Twp & Dexter City	Signal Upgrades/ Roundabout	Const	$ 1,600			$ 540			$ 1,210	$ 450	$ 20	$ 3,820
Dexter-Chelsea Rd from E of Freer Rd to Dancer Rd	Lima	Mill & Resurfacing	Carryover FY25	$ 761						$ 30	$ 20	$ 5	$ 816
Dexter-Chelsea Rd from E of Freer Rd to Savannah Ln	Lima/City of Chelsea	Pulverize & Resurfacing	Carryover FY25				$ 80					$ 5	$ 85
Dexter-Pinckney Rd between North Territorial Rd and County Line	Dexter	Sealcoat	Const.				$ -	$ 90	$ 45				$ 135
Dixboro Rd at Pontiac Trail	Salem	Intersection Improvement - Roundabout	Const.	$ 1,200						$ 300	$ 180	$ 5	$ 1,685
Dixboro Rd between Huron River Dr and Geddes Rd	Ann Arbor	Mill & Resurface	Const.				$ 510	$ 25		$ 19	$ 2		$ 556
Earhart Rd between Plymouth Rd and Ann Arbor City limits	Ann Arbor	Sealcoat	Const.				$ -	$ 53	$ 27				$ 80
Ellsworth Rd between Golfside and Hewitt	Ypsilanti	Resurfacing	Defer FY27	$ -						$ 7	$ 2	$ 5	$ 14
Grass Lake Rd between Sylvan Rd and M-52	Sharon	Mill & Resurface	Const.				$ 549	$ 28					$ 577
Grove Road Stabilization	Ypsilanti	Slope Stabilization	Carryover FY25							$ 75	$ 25	$ 5	$ 105
Grove St between Emerick St and Harris Rd	Ypsilanti	Resurfacing	Defer FY27	$ -						$ 15	$ 2	$ 5	$ 22
Hankerd Rd between North Territorial Rd and county line	Dexter	Resurface	Const.				$ 1,000	$ 50					$ 1,050
Hewitt Rd between Packard Rd and M-17 (Washtenaw Av)	Ypsilanti	Reconstruction	Design	$ -						$ -	$ 290	$ 10	$ 300
Holmes Rd between Ford Blvd and Michigan Ave	Ypsilanti	Mill & Resurfacing	Carryover FY25				$ 491	$ 25					$ 516
Dexter 5 points (Huron River Dr, Mast Rd and Joy Rd) Roundabout	Webster	Intersection Improvement - Roundabout	Design	$ -						$ -	$ 150	$ 10	$ 160
Island Lake Rd between RR Bridge and Eastridge Dr	Webster	Pavement Repair	Const.							$ 650	$ 75	$ 10	$ 735
Macon Rd between James Dr and Saline City limits	Saline	Pulverize & Pave	Carryover FY25				$ 936	$ 46					$ 982
Martz Rd at Whittaker Rd	Ypsilanti	Intersection Improvement - Roundabout	Const.	$ 1,200						$ 300	$ 40	$ 15	$ 1,555
McGregor Rd between Dexter Pinckney Rd and county line	Dexter/Webster	Sealcoat	Const.				$ -	$ 37	$ 18				$ 55
McGregor Rd between Tyler Rd and William Ave	Ypsilanti	Sealcoat	Const.				$ -	$ 27	$ 13				$ 40
N. Territorial Rd Curtis Rd	Salem	Intersection Improvement - Roundabout	Design								$ 115	$ 5	$ 120
North Territorial Rd between Whitmore Lk Rd and Hellner Rd	Northfield	Pavement Repair	Carryover FY25				$ 150	$ 5					$ 155

*Yellow Highlights are Q2 adjustments

Appendix I: 2026 Primary Road Project List

2026 Primary Road Projects				Federal/State Grants			Contributions from Others			WCRC Expenditures			
Project Location	***Township***	***Type of Project***	***Status***	**Contracted Construction**	**Consultant Services and Materials**	**WCRC Staff**	**Contracted Construction**	**Consultant Services and Materials**	**WCRC Staff**	**Contracted Construction**	**Consultant Services and Materials**	**WCRC Staff**	**Total Cost**
Old US-12 from County Line to I-94	Sylvan	Resurfacing	Const.	$ 703						$ 300	$ 20	$ 5	$ 1,028
Parker Rd between Scio Church Rd and Jerusalem Rd	Scio & Lima	Sealcoat	Const.				$ -	$ 60	$ 30				$ 90
Platt Rd between US-12 and Ellsworth Rd	Pittsfield	Sealcoat	Const.				$ -	$ 87	$ 43				$ 130
Pontiac Trail between Joy Rd and Dixboro Rd	Northfield	Sealcoat	Const.				$ -	$ 83	$ 42				$ 125
Ridge Rd between Mott Rd and county line	Superior	Sealcoat	Const.				$ -	$ 63	$ 32				$ 95
Roepke between M-52 and a point 300 Ft North	Lyndon	Pulverize & Pave	Const.				$ 100	$ 7					$ 107
Scio Church Rd at Zeeb Rd	Scio	Intersection Improvement - Roundabout	Const.	$ 1,000						$ 750	$ 80	$ 15	$ 1,845
State Rd between Old State Rd and Textile Rd	Pittsfield	Mill & Resurfacing, Widening	Design								$ 187	$ 5	$ 192
State Rd between US-12 and Old State Rd	Pittsfield	Mill & Resurfacing, Widening	Carryover FY25				$ 728			$ 355	$ 40	$ 5	$ 1,128
Stone School Rd between Ellsworth Rd and Varsity Dr	Pittsfield	Mill & Resurface	Defer FY27				$ -			$ 23	$ 2		$ 25
Superior Rd between Geddes Rd and township line	Superior	Sealcoat	Const.				$ -	$ 43	$ 22				$ 65
Sutton Rd between North Territorial Rd and Pontiac Trail	Northfield	Sealcoat	Const.				$ -	$ 50	$ 25				$ 75
Tuttle Hill Rd at Merritt Rd	Ypsilanti	Intersection Improvement - Roundabout	Design								$ -	$ -	$ -
Warren Rd Whitmore Lk Rd to Pontiac Trl	Ann Arbor	Pulverize & Resurfacing	Const.				$ 220			$ 200	$ 15	$ 5	$ 440
Waterloo Rd between Cassidy Rd and M-52	Lyndon	Mill & Resurface	Const.				$ 420	$ 21					$ 441
Werkner Rd between M-52 and Sibley Rd	Sylvan	Pulverize & Resurfacing	Carryover FY25				$ 1,000	$ 85		$ 232	$ 70	$ 10	$ 1,397
Whitehall Rd between Earhart Rd and Plymouth Rd	Ann Arbor	Mill & Resurface	Const				$ 200			$ 32	$ 15		$ 247
Zeeb Rd at Park Road	Scio	Intersection Improvement - Roundabout	Design								$ 185	$ 5	$ 190
Zeeb Rd between Park Rd and I-94	Scio	Concrete Repairs	Design								$ 75	$ 5	$ 80
			Primary Road Pavement Total	**$ 6,464**	**$ -**	**$ -**	**$ 7,396**	**$ 1,130**	**$ 409**	**$ 5,011**	**$ 2,139**	**$ 180**	**$ 22,730**

*Yellow Highlights are Q2 adjustments

Appendix I: 2026 Primary Road Project List

2026 Primary Road Projects				Federal/State Grants			Contributions from Others			WCRC Expenditures			
Project Location	***Township***	***Type of Project***	***Status***	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Total Cost
Gravel Road Projects													
County-Wide	County-Wide	Limestone/Gravel Resurfacing	Const.								$ -	$ -	$ -
Lima Center Rd between Beach Rd and Township line	Lima	Limestone Overlay	Const.				$ -	$ 11	$ 6				$ 17
Lima Center Rd between Island Lake Rd and township line	Dexter	Limestone Overlay	Const.				$ -	$ 60	$ 30				$ 90
			Primary Road Limestone Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 71**	**$ 36**	**$ -**	**$ -**	**$ -**	**$ 107**
Bridge & Culvert Projects													
Dexter-Ann Arbor Rd over Honey Creek	Scio	Bridge Replacement	Design								$ 100	$ 10	$ 110
Dixboro Rd, S of Warren Rd	Ann Arbor	Culvert Replacement	Design							$ -	$ 10	$ -	$ 10
Main Street Whitmore Lake over Horseshoe Lake Outlet - STR 10999	Northfield	Bridge Replacement	Const.	$ 1,850						$ 463	$ 150	$ 10	$ 2,473
Parker Rd over Tributary to Mill Creek	Scio	Bridge Replacement	Design								$ 50	$ 5	$ 55
Primary & Local Rd CB Cleaning	County-wide	Maintenance	Const.							$ -			$ -
Primary & Local Rd CB Repair	County-wide	Rehabilitation	Const.							$ -			$ -
Stony Creek Rd Culvert	Augusta	Culvert Replacement	Design								$ 55	$ 5	$ 60
Whittaker Rd over Stony Creek	Augusta	Bridge Replacement	Design								$ 15	$ 5	$ 20
			Primary Road Bridge & Culvert Total	**$ 1,850**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 463**	**$ 380**	**$ 35**	**$ 2,728**

*Yellow Highlights are Q2 adjustments

Appendix I: 2026 Primary Road Project List

2026 Primary Road Projects

Project Location	*Township*	*Type of Project*	*Status*	Federal/State Grants: Contracted Construction	Federal/State Grants: Consultant Services and Materials	Federal/State Grants: WCRC Staff	Contributions from Others: Contracted Construction	Contributions from Others: Consultant Services and Materials	Contributions from Others: WCRC Staff	WCRC Expenditures: Contracted Construction	WCRC Expenditures: Consultant Services and Materials	WCRC Expenditures: WCRC Staff	Total Cost
Traffic & Safety Projects													
CMAQ Dixboro Rd, Hewitt Rd, Michigan Ave and Huron River Dr	Pittsfield & Ypsilanti	Traffic Signal	Const.	$ 1,400						$ 157	$ 15	$ 15	$ 1,587
CMAQ Carpenter Rd and Ellsworth Rd	Pittsfield & Ypsilanti	Traffic Signal	Carryover FY25	$ 1,500						$ 25	$ 15	$ 15	$ 1,555
CMAQ- N Zeeb Rd, Huron Rd, Textile Rd, Bridge Rd, Grove Rd	Multiple	Traffic Signal	Const	$ 1,000						$ 78	$ 15	$ 15	$ 1,108
County-wide	County-wide	Forestry	Const.							$ 50			$ 50
County-wide Guardrail	County-Wide	County-Wide Guardrail	Const							$ 150		$ 10	$ 160
County-wide Pavement Marking Program	County-wide	Pavement Marking Program	Const.							$ 605		$ 30	$ 635
Dexter-Ann Arbor Rd at Miller Rd	Scio	Left Turn Lane	Design								$ 50	$ 5	$ 55
Jackson Rd between Fletcher Rd and Dino Dr / N Territorial Rd between M-52 and Dexter Town Hall Rd	Lima, Scio / Lyndon, Dexter	Centerline Rumble Strips	Carryover FY25	$ 198						$ 22	$ 5	$ 5	$ 230
N Territorial Road between US-23 and Napier	Northfield, Salem	Centerline Rumble Strips	Const	$ 180						$ 20	$ -	$ 5	$ 205
Parker Rd Jackson Rd	Lima & Scio	Traffic Signal	Design							$ -	$ 45	$ 5	$ 50
Parker Rd Shield Rd	Scio	Traffic Signal	Carryover FY25	$ 280						$ 70	$ 10	$ 5	$ 365
Rawsonville Rd between Textile Rd and Martz Rd	Ypsilanti	RSA	Carryover FY25		$ 72						$ 18		$ 90
State Rd at Ellsworth Rd	Pittsfield/City of Ann Arbor	Roundabout Safety Improvements	Design								$ 50	$ 5	$ 55
Wagner Rd at Waters Rd	Lodi	Traffic Signal	Design								$ 50	$ 5	$ 55
Werkner Rd Safety	Lyndon	Mill & Resurface	Const.				$ 170	$ 5					$ 175
		Primary Road Traffic & Safety Total		**$ 4,558**	**$ 72**	**$ -**	**$ 170**	**$ 5**	**$ -**	**$ 1,177**	**$ 273**	**$ 120**	**$ 6,375**
Non-Motorized Projects													
Huron River Dr B2B Trail between Delhi Metropark and Wagner Rd	Scio	Non-motorized - Segment D4	Carryover FY25	$ -			$ -	$ 600	$ 25				$ 625
State Rd Pathway TAP	Pittsfield	Non-motorized	Carryover FY25	$ -			$ -	$ 200	$ 10				$ 210
		Primary Road Non-Motorized Total		**$ -**	**$ -**	**$ -**	**$ -**	**$ 800**	**$ 35**	**$ -**	**$ -**	**$ -**	**$ 835**
		Grand Total		**$ 12,872**	**$ 72**	**$ -**	**$ 7,566**	**$ 2,007**	**$ 480**	**$ 6,651**	**$ 2,792**	**$ 335**	**$ 32,775**

*Yellow Highlights are Q2 adjustments

Appendix J: 2026 Local Road Project List

2026 Local Road Projects				Federal/State Grant			Contributions from Others			WCRC Expenditures			
Project Location	*Township*	*Type of Project*	*Status*	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Total Cost
Road Projects													
Ann Arbor Twp	Ann Arbor	Various	Const					$ 52	$ 26		$ 52	$ 26	$ 156
Augusta Twp	Augusta	Various	Const					$ 135	$ 67		$ 128	$ 63	$ 393
Bridgewater Twp	Bridgewater	Various	Const.					$ 55	$ 27		$ 56	$ 27	$ 165
Bush Rd between Pierce Rd and Sibley Rd	Sylvan	Pulverize & Pave	Const				$ 920	$ 48			$ -	$ 5	$ 973
Wylie Road	Dexter / Lima	Limestone Resurfacing	Const.								$ 54	$ 26	$ 80
Dexter Twp	Dexter	Various	Const.					$ 98	$ 48		$ 96	$ 47	$ 289
Freedom Twp	Freedom	Various	Const.					$ 74	$ 37		$ 75	$ 37	$ 223
Lima Twp	Lima	Various	Const.					$ 235	$ 116		$ 94	$ 47	$ 492
Lodi Twp	Lodi	Various	Const.					$ 598	$ 295		$ 121	$ 60	$ 1,074
Lyndon Twp	Lyndon	Various	Const.					$ 136	$ 67		$ 75	$ 37	$ 315
Manchester Twp	Manchester	Various	Const.					$ 98	$ 49		$ 90	$ 45	$ 282
Northfield Twp	Northfield	Various	Const.					$ 82	$ 41		$ 83	$ 41	$ 247
Pittsfield Twp	Pittsfield	Mill & Resurface	Const				$ 507			$ 508			$ 1,015
Salem Twp	Salem	Various	Const					$ 287	$ 141		$ 100	$ 49	$ 577
Saline Twp	Saline	Various	Const.					$ 70	$ 34		$ 60	$ 30	$ 194
Scio Twp	Scio	Various	Const.					$ 200	$ 99		$ 179	$ 88	$ 566
Sharon Twp	Sharon	Various	Const.					$ 66	$ 32		$ 66	$ 32	$ 196
Superior Twp	Superior	Various	Const					$ 121	$ 60		$ 121	$ 60	$ 362
Sylvan Twp	Sylvan	Various	Const.					$ 113	$ 56		$ 84	$ 41	$ 294
Webster Twp	Webster	Various	Const.					$ 342	$ 169		$ 102	$ 50	$ 663
York Twp	York	Various	Const					$ 370	$ 182		$ 134	$ 66	$ 752
Ypsilanti Twp	Ypsilanti	Various	Const				$ 745	$ 43	$ 22	$ 745	$ 43	$ 22	$ 1,620
		Local Road Pavement Total		**$ -**	**$ -**	**$ -**	**$ 2,172**	**$ 3,225**	**$ 1,566**	**$ 1,253**	**$ 1,813**	**$ 899**	**$ 10,928**

*Yellow Highlights are Q2 adjustments

Appendix J: 2026 Local Road Project List

2026 Local Road Projects				Federal/State Grant			Contributions from Others			WCRC Expenditures			
Project Location	*Township*	*Type of Project*	*Status*	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Total Cost
Bridge & Culvert Projects													
Brookville Rd, E of Curtis Rd - C0122001	Salem	Culvert - Stm Grant	Carryover FY25				$ 42			$ -	$ 15	$ 4	$ 61
Bush Rd, N of Sibley Rd - SN13916	Sylvan	Bridge (culvert) Lining	Defer FY27				$ -			$ -	$ 60	$ 5	$ 65
Cherry Hill Road over Fleming Creek - STR 11032	Superior	Bridge Rehabilitation	Const.	$ 883						$220	$ 100	$ 10	$ 1,213
Ellis Rd, N of Morgan Rd - C1118001	Ypsilanti	Culvert - Stm Grant	Carryover FY25				$ 115			$ -	$ 81	$ 40	$ 236
Grass Rd Bridge	Saline	Bridge Replacement	Design					$ 18			$ 18		$ 36
Judd Rd, W of Bunton - C2011002	Augusta	Culvert - Stm Grant	Carryover FY25				$ 117			$ -	$ 61	$ 30	$ 208
Napier Rd, S of 5 Mile - C0124004	Salem	Culvert - Stm Grant	Carryover FY25				$ 62			$ -	$ 21	$ 7	$ 90
Nollar Rd, N of N Territorial Rd - C0221008	Northfield	Culvert - Stm Grant	Carryover FY25				$ 85			$ -	$ 79	$ 30	$ 194
Park Rd, E of Cottage Lane - C0822008	Scio	Culvert - Stm Grant	Carryover FY25				$ 111			$ -	$ 31	$ 13	$ 155
Saline Waterworks Rd & Alber Rd - C1331005	Lodi	Culvert - Stm Grant	Carryover FY25				$ 139			$ -	$ 95	$ 35	$ 269
Sharon Valley Rd over River Raisin	Sharon	Bridge Replacement	Const.	$ 500						$ 105	$ 50	$ 10	$ 665
Sibley Rd over Letts Creek - SN13915	Sylvan	Bridge Replacement	Design								$ 90	$ 5	$ 95
Six Mile Rd, W of Nollar Rd - C0217002	Northfield	Culvert - Stm Grant	Carryover FY25				$ 394			$ 125	$ 20	$ 5	$ 544
Warner Rd, N of Bemis Rd - C1233007	Pittsfield	Culvert - Stm Grant	Const				$ 163			$ -	$ 91	$ 34	$ 288
Warner Rd, S of Judd Rd - C1915001	York	Culvert - Stm Grant	Carryover FY25				$ 179			$ 180	$ 21	$ 5	$ 385
Zeeb Rd, S of N Territorial Rd - C0316001	Webster	Culvert - Stm Grant	Carryover FY25				$ 104			$ -	$ 82	$ 30	$ 216
		Local Road Bridge & Culvert Total		**$ 1,383**	**$ -**	**$ -**	**$ 1,511**	**$ 18**	**$ -**	**$ 630**	**$ 915**	**$ 263**	**$ 4,720**

*Yellow Highlights are Q2 adjustments

Appendix J: 2026 Local Road Project List

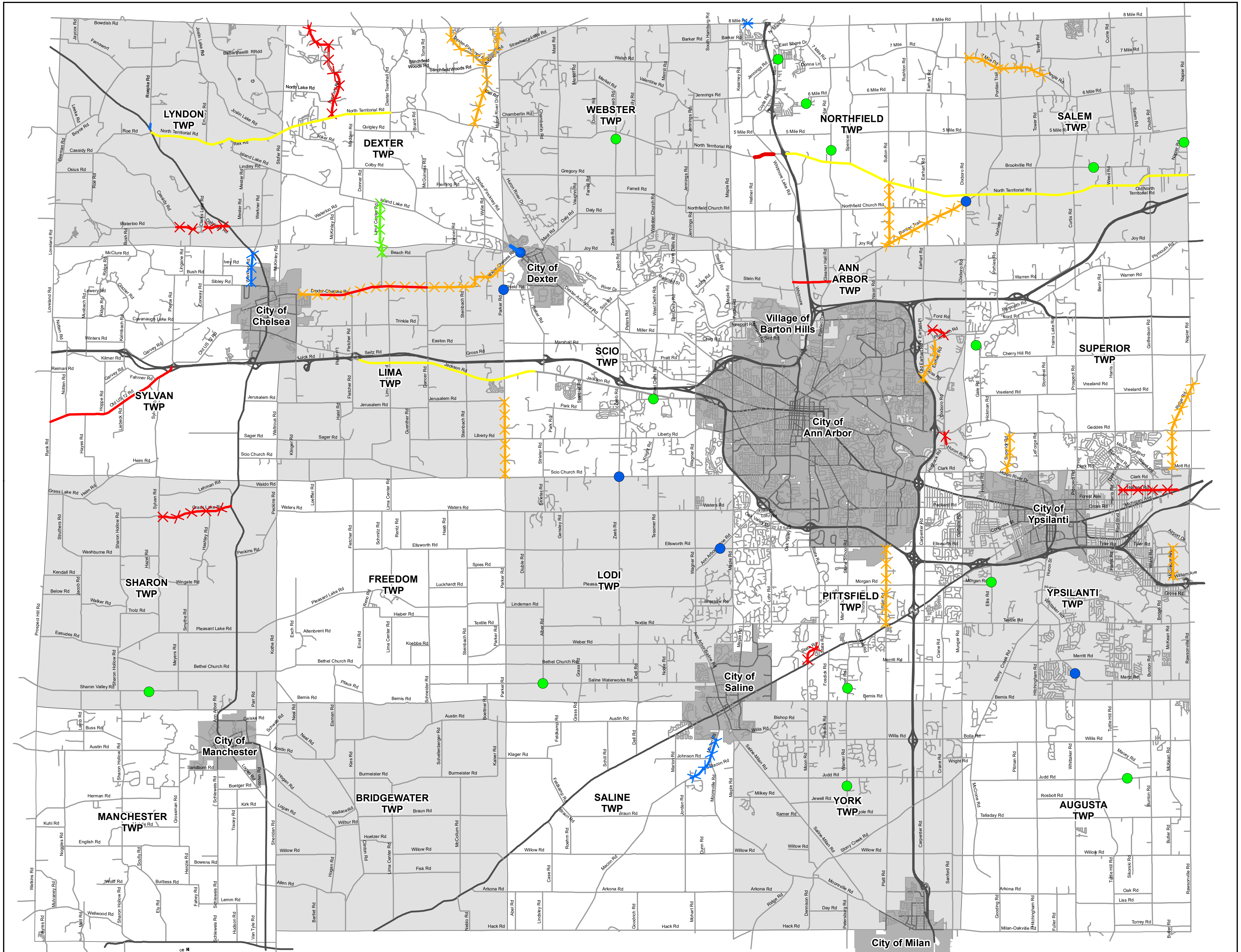
2026 Local Road Projects				Federal/State Grant			Contributions from Others			WCRC Expenditures			
Project Location	*Township*	*Type of Project*	*Status*	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Total Cost
Traffic & Safety Projects													
Arrowhead Dr	Ann Arbor	Pedestrian Crossing	Const					$ 22	$ 21				$ 43
County-wide Pavement Marking Program	County-wide	Pavement Marking Program	Const								$ 81	$ 2	$ 83
TBD	County-wide	Guardrail Program	Const							$ 60		$ 5	$ 65
TBD	County-wide	Traffic Calming	Const					$ 75	$ 25				$ 100
		Local Road Traffic & Safety Total		**$ -**	**$ -**	**$ -**	**$ -**	**$ 97**	**$ 46**	**$ 60**	**$ 81**	**$ 7**	**$ 291**
Non-Motorized Projects													
Superior Twp ADA TAP	Superior	Non-motorized	Carryover FY25	$ 500				$ 140	$ 10				$ 650
		Local Road Non-Motorized Total		**$ 500**	**$ -**	**$ -**	**$ -**	**$ 140**	**$ 10**	**$ -**	**$ -**	**$ -**	**$ 650**
			Grand Total	**$ 1,883**	**$ -**	**$ -**	**$ 2,464**	**$ 4,322**	**$ 2,035**	**$ 1,435**	**$ 3,131**	**$ 1,319**	**$ 16,589**

*Yellow Highlights are Q2 adjustments

WASHTENAW COUNTY ROAD COMMISSION

Appendix K:

2026 Road & Bridge Improvement Projects



Legend - Project Type

- Millage Project
- Mill/Overlay
- Pulverize/Overlay or Reconstruct
- Concrete Repairs
- Sealcoat
- Limestone Overlay
- Safety Project (sign upgrades & curve enhancement, rumble strips)
- Bridge/Culvert Project
- Bridge Maintenance
- Intersection Project
- Safety Project

Printed: July, 2026

0 1 2 Miles

N

Appendix L: Equipment Purchases List

2026 - Road Equipment				
Type	**Qty**	**Unit Price (000's)**	**Total Cost (000's)**	**Status**
Loaders	1	$ 400	$ 400	
Graders	1	$ 420	$ 420	
Heavy Trucks -Cab and chasis	5	$ 165	$ 825	
Heavy Trucks-Fit Up	5	$ 220	$ 1,100	Carryover from 2025
Pickups/SUV's	7	$ 65	$ 455	SUV's, Pickups
Semi Truck	1	$ 250	$ 250	
Tanker Trailer (dust control)	1	$ 250	$ 250	
Arrow Boards	1	$ 12	$ 12	Carryover from 2025
Atmax Mower Maxx	0	$ 350	$ -	
Dump Trailer	1	$ 100	$ 100	
		Total	**$ 3,812**	

*Yellow Highlights are Q2 adjustments

Appendix M: Facility Projects List

2026 - Facilities			
Location	**Improvement**	**Total Cost (000's)**	**Status**
Main Yard	Replace HVAC Garage Makeup Air Units	$ 307	In progress
Main Yard	Design Phase / Garage & Truck Wash	$ -	
Manchester Yard	Design Phase / Garage	$ -	
Chelsea Yard	Material Storage Building Repairs	$ 160	
Various	Card Readers / Cameras	$ 50	
	Total	**$ 517**	

Yellow Highlights are Q2 adjustments

Appendix N: IT Projects List

2026 - IT Projects			
Location	**Improvement**	**Total Cost (000's)**	**Status**
County-wide	Various - computer refreshes	$66	
Cell Phones	Upgrades	$5	
Printers	Replacements	$85	
Main Yard	various infrastructure improvements	$90	
	Total	**$246**	

Appendix O: Projected 2027 & 2028 Budgets

	2027 BUDGET	2028 BUDGET
REVENUES		
Mich. Transportation Fund	43,000	44,000
Neighborhood Roads Fund	6,000	6,000
Federal/State Funds	12,926	9,318
Trunkline Maintenance	3,900	3,900
Township Contribution	5,354	4,100
Other Contribution	11,734	5,591
Miscellaneous Inc.	3,280	3,280
TOTAL	**86,194**	**76,189**
EXPENDITURES		
Administration	2,452	2,522
Operations	14,684	15,019
Engineering	4,914	5,141
Nondepartmental	12,293	12,993
Debt Service	1,223	650
Total expenditures b/f project expenditures	35,566	36,325
Project expenditures:		
Reimb Road, C/O and STL	53,352	39,170
TOTAL EXPENSES	**88,918**	**75,495**
REVENUES Over/(Under) EXP	**(2,724)**	**694**
2026 Fund Balance (projected)	20,063	20,063
2027 Fund Balance (projected)	17,339	17,339
2028 Fund Balance (projected)		18,033