



2025 Annual Budget Report

Q2 Analysis: August 5, 2025



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Executive Summary

The financial prospects of the Washtenaw County Road Commission (WCRC) remain positive and aligned with initial budget forecasts. Staff will continue to be vigilant, overseeing both income and expenditures to ensure the organization maintains its strong position until year-end.

Based on the second quarter analysis, the following is a summary of proposed changes to the WCRC 2025 budget:

- **Michigan Transportation Fund (MTF):** MTF revenue continues to trend positively, and the budgeted amount is recommended increased by \$750,000 for a total of \$37,750,000.
- **Adjustments to various road projects:** Projects listed below were added to or modified for the 2025 budget.
 - Maple (Foster) Rd Bridge Repairs, Ann Arbor Twp - added
 - Timber Ridge Special Assessment District (SAD) Project, York Twp - added
 - Liberty Rd, Scio Twp - increase
 - Local Rd Program Projects - added
 - Bemis Rd Project between Stony Creek Rd & Hitchingham Rd - increaseSee Appendix I for details.
- **Capital Equipment Purchase:** Max Mower - added
- **State Trunkline Maintenance:** The State of Michigan Office of Commission Audit completed their 2020 audit. WCRC received \$276,000 in the audit adjustment. \$250,000 is related to the depreciation adjustment for equipment.

Fund Balance

The fund balance is an important safety net, especially when faced with uncertainties like an extreme weather event or unplanned infrastructure project. If the proposed amendments to the 2025 budget are approved, the projected year-end fund balance will be approximately \$19.1 million, or 18.8% of expenditures.

Proposed 2025 Q2 Budget

BUDGET REVISIONS (000'S)

	2025 FIRST QUARTER BUDGET	PROPOSED REVISIONS	RECOMMENDED BUDGET
REVENUES			
Mich. Transportation Fund	37,000	750	37,750
Federal/State Funds	12,241		12,241
Trunkline Maintenance	3,929	276	4,205
Township Contribution Other	5,063	6,207	11,270
Contribution Miscellaneous	6,990	220	7,210
Inc.	3,280		3,280
TOTAL	68,503	7,453	75,956
EXPENDITURES			
Administration	1,974	71	2,045
Operations	13,337		13,337
Engineering	4,389	(10)	4,379
Nondepartmental	11,837		11,837
Debt Service	1,334		1,334
Total expenditures b/f project expenditures	32,871	61	32,932
Project expenditures:			
Reimb Road, C/O and STL	43,096	7,208	50,304
TOTAL EXPENSES	75,967	7,269	83,236
REV Over/(Under) EXP	(7,464)	184	(7,280)
2024 Fund Balance (Audited)	26,332		26,332
2025 Fund Balance (projected)	18,868		19,052

* \$3,376,985 is Nonspendable assets/prepaid expenses.

Revenue

Michigan Transportation Fund (MTF)

MTF is typically the largest funding source for WCRC. This revenue is generated by state fuel taxes and vehicle registration fees. Once collected, the funds are disbursed by the state treasurer through a prescribed formula to Act 51 road agencies across the state, including WCRC.

WCRC is anticipating a slight increase to MTF revenues in 2025. This will be monitored closely throughout the year.

Q1 Update: 2025 MTF actual amounts are slightly higher than projections provided by the State of Michigan. Due to timing issues, which are typical for the first quarter budget review, March MTF has not been received. Therefore, only two months of MTF revenues are acknowledged, which are as budgeted.

Q2 Update: The revenues for the first five months of the year are approximately 3% higher than budgeted. Recommendation to add \$750,000 to MTF revenue.

	2025	
Budget	YTD	Percentage Rcvd
\$ 37,000,000	\$ 15,968,757	43%

Federal/State Funds

Another important funding source for road agencies like WCRC is federal and state aid. The funding summarized below is a combination of WCRC's planned federal aid projects and grants administered by WCRC through MDOT for specific projects. WCRC staff works extremely hard to apply for these competitive grants in order to improve critical infrastructure. Federal/state projects require a specific percentage of funding match, in most cases, WCRC uses MTF revenue as the required match.

The planned WCRC road and non-motorized projects funded by federal/state aid are listed in Appendix I and Appendix J. A few of the larger road projects include:

- Dexter-Chelsea Rd, Resurfacing Project, Lima Twp
- Geddes Rd, Pathway Project, Pittsfield Twp
- State Rd, Rd Pathway Project, Pittsfield Twp
- Traffic Signal Upgrades
- Various primary road paving projects

The timing of construction could have significant impacts on federal/state revenues as well as the local match if the projected schedules vary as compared to the fiscal year end.

Q1 Update: Due to seasonal limitations on construction work, federal/state revenues are typically limited in the first quarter.

Q2 Update: Federal/state revenue activities represent a continuation of carryover projects from 2024 and 2025 projects.

		2025	
Budget		YTD	Percentage Rcvd
\$ 12,241,000		\$ 1,036,598	8%

See Appendix I for a summary of 2025 primary road projects which includes those funded by federal funds.

State Trunkline Maintenance

Since the 1940s, the Michigan Department of Transportation (MDOT) has contracted with WCRC to provide routine maintenance on the state trunkline roads within Washtenaw County. These services include winter maintenance, pothole patching, guardrail repair, etc. WCRC has a dedicated state trunkline crew funded by MDOT to conduct this work.

The State Trunkline Maintenance budget reflects the anticipated FY2025 contract budget authorized by MDOT.

Q1 Update: The state trunkline maintenance budget reflects actual expenditures and are approximately \$357,000 higher than the same time last year due to higher winter maintenance costs.

Q2 Update: The state trunkline maintenance revenues reflect actual expenditures and are approximately \$700,000 higher than the same time last year due to the 2020 state trunkline audit adjustment as well as higher winter costs.

		2025	
Budget		YTD	Percentage Rcvd
\$ 3,929,000		\$ 2,736,645	70%

Township Contributions

Financial partnerships with Washtenaw County's 20 Townships are critical for the improvement of local roads across the county. Each year, WCRC allocates a portion of MTF revenue into a Local Road Matching Program. Funding is disbursed to the townships through a prescribed formula. In addition, WCRC offers a matching program to help replace culverts on local roads. These funds are applied on a case-by-case basis, as resources allow.

Until township projects have been identified, and township agreements are approved, township contributions are anticipated to only leverage the monies available through the Local Road Matching Program in 2025. WCRC's contribution to the Local Road Matching Program is \$2.0 million.

WCRC is also working with the townships and the Washtenaw County Water Resources Commissioner's Office (WCWRC) to accomplish \$4.5 million in culvert improvements related to the WCWRC's Storm Water Grant Program. The townships are anticipated to contribute \$2.6 million towards this program.

See Appendix J for a list of these culvert projects.

Additional contributions are expected from Pittsfield Township for the State Rd Pathway project and Superior Township for costs on the Geddes Rd Pathway project.

Q1 Update: A payment was received from Ypsilanti Township for costs on Huron Rd @ Brinker Dr Signal Modernization Project as well as payments from Ypsilanti Township for two traffic & safety improvements.

Q2 Update: A payment was received from Scio Township for costs on the Knight Road Culvert.

		2025	
Budget Category	Budget	YTD	Percentage Rcvd
Local Road Program	\$ 2,067,000	\$ 51,390	2%
Traffic Calming	100,000	0	0%
Culvert replcmts/Storm Water Grant	2,011,000	15,717	1%
Geddes Rd Pathway	300,000	0	0%
Huron @ Brinker	245,000	185,051	76%
State Road Pathway	210,000	0	0%
Superior TWP ADA TAP	130,000	0	0%
	\$ 5,063,000	\$ 252,158	5%

Other Contributions

This revenue category covers a variety of other funding sources. Most significantly, it includes revenue from the 2025 – 2028 Four-Year Roads and Non-Motorized Millage renewed by voters in August 2024. \$4.8 million of millage work is anticipated to be completed in 2025.

\$1.1 million in projects are anticipated to be completed in Lyndon and Sylvan Townships with funds received from Consumers Energy as part of its agreement with WCRC.

Q1 Update: A payment was received from WCPARC for costs on the Border-to-Border Trail (Segment D4), Pathway Project in Scio Twp.

Q2 Update: A payment was received from WCPARC for costs on the Border-to-Border Trail (Segment D3) as well as the first 2025 county millage reimbursement was received.

		2025	
Budget Category	Budget	YTD	Percentage Rcvd
County Millage Overlay/Seal	\$5,000,000	\$ 651,860	13%
HRD -B2B Ph D4	625,000	0	0%
HRD - B2B Zeeb -Delhi Phe III	118,000	182,715	155%
Miscellaneous	1,247,000	23,324	2%
	\$6,990,000	\$ 857,900	12%

Miscellaneous Income

This category is made up of income from a variety of sources, including interest, land sales/leases, and permit fee collections. Interest income is projected to be lower in 2025 compared to 2024. Permit activities are expected to be lower than 2024 levels. An installment purchase agreement for five heavy trucks is included.

Q1 Update: The miscellaneous income primarily represents sundry receipts for inspections as well as auction proceeds and is higher than budgeted.

Q2 Update: The first quarter interest income was recognized.

		2025	
Budget Category	Budget	YTD	Percentage Rcvd
Interest Income	\$ 750,000	364,898	49%
Gain/loss on sale	80,000	0	0%
Land Sales/Leases	1,950,000	35,548	2%
Permits	400,000	342,580	86%
Special Assessment bonds	0	0	
Other	100,000	189,191	189%
	\$3,280,000	\$ 932,217	28%

Expenditures

Administration

The Administration Department represents WCRC's decision-making body and support staff. The Administration Department is comprised of:

- Five-member Washtenaw County Board of County Road Commissioners, appointed by the Washtenaw County Board of County Commissioners
- Managing Director
- Finance comprised of three full-time employees
- Human Resources comprised of three full-time employees
- Communications comprised of three full-time employees
- Information Technology comprised of two full-time employees

The Administration Department accounts for 3% of WCRC's expenditures and will begin the year with an authorized staff of 12 full-time employees and five road commissioners in 2025. The largest budget item for this department is regular wages, approximately \$1.3 million.

Q1 Update: The overall expenditures in this department are slightly higher than budgeted.

Q2 Update: The overall expenditures in this department are slightly higher than budget.

See Appendix A for a line-item list of budgeted expenditures.

Operations Department

The primary duty of the Operations Department is the maintenance of roads, roadsides, bridges, equipment and WCRC's facilities.

The Operations Department accounts for 16% of the total yearly expenditures and will begin the year with 89 authorized positions in 2025. 74 of these positions are represented by the Technical, Professional and Officeworkers Association of Michigan (TPOAM). The Operations Department is comprised of:

- Eight crews (6 – 12 positions per crew) are responsible for routine and preventative maintenance, construction, and emergency response throughout the county.
 - These crews are geographically dispersed throughout the county in six maintenance districts to provide the best service possible.
- Eight fleet maintenance personnel who ensure the readiness and repair of all vehicles and equipment.
- Two stockroom personnel to administer inventory control and procurement of goods and services.
- Four building and grounds personnel responsible for the maintenance and capital outlay of all facilities and properties to support safe and efficient operations.
- Four administrative staff who provide direction and support to all personnel within this group.

Wages continue to be the most significant budget item for this department at approximately \$5.4 million in regular wages and \$1.1 million in overtime wages.

Fuel and materials are also significant budget items for this department, including:

- Approximately \$1.0 million in diesel and unleaded fuel
- Approximately \$1.1 million budgeted for salt and sand for winter maintenance on county primary and local roads

Q1 Update: The overall expenditures in this department are about as budgeted.

Q2 Update: The overall expenditures in this department are slightly lower than budgeted.

See Appendix B for a line-item list of budgeted expenditures.

Engineering Department

The Engineering Department is made up of 35 positions and is divided into three sections – design & construction, permits, and traffic & safety. Seven positions in the Engineering Department are represented by TPOAM.

- The Design & Construction Section is responsible for designing and building various road and bridge projects utilizing federal, state and local funds. This section has ten authorized positions.
- The Permits Section is responsible for processing a wide range of right-of-way and transportation permits with seven authorized positions.
- The Traffic & Safety Section (T&S) is charged with maintaining signs and signals across Washtenaw County. In addition, this section conducts traffic counts, safety studies and works closely with the Design & Construction Section. This section has 14 authorized positions.
- Four administrative staff who provide direction and support to all personnel within this group.

The Engineering Department accounts for 5% of WCRC's expenditures. Wages are the most significant budget item for this department at approximately \$3.1 million.

Q1 Update: The overall expenditures in this department are lower than budgeted.

Q2 Update: The overall expenditures in this department are lower than budgeted.

See Appendix C for a line-item list of budgeted expenditures.

Non-Departmental

The non-departmental budget represents 13% of annual costs. The largest expenditures in this budget area are medical insurance payments at approximately \$5.0 million and retirement system contributions at approximately \$3.9 million.

Q1 Update: The annual liability insurance premium will not be paid until the second quarter.

Q2 Update: Medical insurance premiums are paid in advance and year-to-date totals include seven months of expenditures. Both the additional OPEB and pension payments were made during this timeframe. Liability premiums were paid in the second quarter and no refund is anticipated.

See Appendix D for a line-item list of budgeted expenditures.

Debt Service

Debt service represents approximately 2% of the annual costs.

This includes three equipment installment purchases for dump trucks and \$577,000 of installment payments for the Northeast Service Center, which was opened in 2018. This also includes installment purchases for the new Yard 1 salt barn of \$457,000.

Q1 Update: All first and second monthly installment purchase payments were made. The principal and initial interest payments were also made for the Northeast Service Center and the Yard 1 salt barn.

Q2 Update: The first and second quarter installment payments were made for all installment purchases. All heavy truck installment purchases have been paid in full.

See Appendix E for a line-item list of budgeted expenditures.

Reimbursable Road Projects

This includes all construction and preventative maintenance projects on primary and local roads across Washtenaw County and accounts for 53% of annual costs (approximately \$43 million). Local matching funds required for federal aid projects, payments to contractors, consultants and right-of-way acquisitions are included in this department.

Q1 Update: Most of the expenditures in this department will take place during the construction season.

Q2 Update: While the 2025 construction season is well underway, due to the timing of payment processing, most project expenditures will not be recognized until later in the year.

See Appendix F for a line-item list of budgeted expenditures.

See Appendix I for a list of 2025 primary road projects.

See Appendix J for a list of 2025 local road projects included in this budget area.

See Appendix K for a map of the 2025 Road and bridge improvement projects.

Capital Improvements

This area includes investments in the equipment and facilities necessary for WCRC to conduct its work and accounts for 6% of its annual costs. This year, \$4.1 million is budgeted to purchase necessary road maintenance equipment, including 10 heavy dump trucks, one grader, eight pickups/SUVs, and an aerial lift truck for signals. These purchases will allow WCRC to replace vehicles that have reached the end of their useful life.

In addition, WCRC plans to spend an additional \$664,000 on facility investments and IT infrastructure.

Q1 Update: All expenditures are as budgeted during this timeframe.

Q2 Update: All expenditures are as budgeted.

See Appendix G for a line-item list of budgeted expenditures.

See Appendix L for a list of 2025 equipment.

See Appendix M for a list of 2025 facility projects.

See Appendix N for a list of 2025 IT projects.

State Trunkline

This area of the budget includes planned expenditures in material on roads included in MDOT's routine maintenance contract with WCRC and accounts for 2% of annual costs. Approximately \$570,000 is budgeted for salt and sand for winter maintenance on state trunkline roads.

Q1 Update: Salt usage was approximately as budgeted for this timeframe.

Q2 Update: Spending on routine maintenance continues including guardrail replacements and pothole patching.

See Appendix H for a line-item list of budgeted expenditures.

Appendix A: Line-Item Expenditures – Administration Department

Dept. 216 - 228 - Administrative					
Commissioners, Executive, Finance, Human Resources,					
Information Systems & Legal Departments					
		2024	2025		PERCENTAGE
Account	Description	YTD	BUDGET	YTD	USED
703 - 712	REGULAR WAGES	\$ 564,860	\$1,250,000	\$ 571,279	45.70%
703 - 712	OVERTIME WAGES	567	10,000	626	6.26%
724	FRINGES	7,879	15,000	0	0.00%
727	POSTAGE	10	1,000	0	0.00%
728	OFFICE SUPPLIES	816	5,000	644	12.88%
729	ENGINEERING SUPPLIES	0	1,000	218	21.80%
730 & 861.xx	TRAINING	13,226	28,000	13,205	47.16%
734	EMPLOYEE SAFETY SUPPLIES	164	2,000	23	1.15%
735	MISCELLANEOUS SUPPLIES	0	1,000	421	42.13%
801	CONTRACTUAL SERVICES	17,910	26,000	34,097	131.14%
803	LEGAL SERVICES	5,585	60,000	10,275	17.12%
804	AUDIT SERVICES	61,600	63,000	62,000	98.41%
806	LAUNDRY SERVICES	40	0	0	
807	DATA PROCESSING	275,454	400,000	272,131	68.03%
807 001	ANNL SFTWRE MAINT.FEE-PCSI/ACUMATICA	17,628	25,000	88,924	355.70%
807 002	PCSI/ACUMATICA PROGRAMMING SUPPORT	2,266	30,000	1,796	5.99%
811	BANK FEES	0	1,000	0	0.00%
816	CREDIT CARD FEES	(250)	5,000	(100)	-2.00%
817	PAYPAL FEES	8,056	18,000	6,212	34.51%
851	COMM:CELL PHONES/SIGNALS	4,013	10,000	3,644	36.44%
874 001	ADVERTISING	3,922	15,000	6,912	46.08%
874 002	PRINTING EXPENSE	0	3,000	272	9.08%
875	INSURANCE:-PROP & EQP PHYS DAM	0	1,000	0	0.00%
923	UTILITIES: WATER & SEWER	0	0	0	
934	REPAIRS/MAINT: OFFICE EQUIPMENT	611	4,000	709	17.71%
941	EQUIPMENT RENTAL	2,066	4,000	1,977	49.41%
669	EQUIPMENT RENTAL CREDIT	(2,066)	(4,000)	(1,977)	49.41%
968 002	DEPRECIATION: ADMIN BUILDING	47,039	79,000	24,359	30.83%
968 007	DEPRECIATION: OFFICE EQP/FURNITURE	85,215	140,000	48,380	34.56%
690	DEPRECIATION CREDIT	(132,253)	(219,000)	(72,739)	33.21%
	TOTAL	\$ 984,356	\$1,974,350	\$1,073,286	54.36%

Appendix B: Line-Item Expenditures – Operations Department

Dept. 102 - 118 Operations					
All Yards, the Shop, Building & Grounds comprise the Operations Department Activities					
		2024	2025		PERCENTAGE
Account	Description	YTD	BUDGET	YTD	USED
703 -712	REGULAR WAGES	\$ 2,590,163	\$ 5,421,000	\$ 2,738,620	50.52%
703 -712	OVERTIME WAGES	487,646	1,050,000	543,768	51.79%
724	FRINGE	0	3,000	0	0.00%
728	OFFICE SUPPLIES	402	4,000	973	24.33%
730 & 861.XX	TRAINING	40,806	72,000	24,545	34.09%
731	JANITOR SUPPLIES	10,216	17,000	8,408	49.46%
732	TRAFFIC CONTROL SUPPLIES	9,154	23,000	19,428	84.47%
733	WELDING SUPPLIES	3,976	14,000	4,497	32.12%
734	EMPLOYEE SAFETY SUPPLIES	10,454	26,000	10,253	39.44%
735	MISCELLANEOUS SUPPLIES	53,305	98,000	30,188	30.80%
740 001	EQUIPMENT PARTS EXPENSE	95,357	190,000	89,712	47.22%
740 002	DIESEL EXHAUST FLUID EXPENSE	6,231	17,000	7,419	43.64%
740 003	DIESEL FUEL EXPENSE	311,878	800,000	286,348	35.79%
740 004	UNLEADED FUEL EXPENSE	78,127	200,000	73,280	36.64%
740 005	ANTIFREEZE	2,955	8,000	593	7.42%
740 006	MOTOR OIL/LUBRICANTS	19,943	44,000	28,866	65.61%
740 007	TIRES & TIRE ACCESSORIES	49,299	106,000	66,238	62.49%
740 008	BLADES	28,081	100,000	20,765	20.77%
761	GRAVEL	70,421	105,000	37,920	36.11%
762	COLD PATCH	43,298	71,000	(16,520)	-23.27%
763	SAND	6,800	45,000	22,511	50.02%
764	SALT	674,665	1,050,000	578,649	55.11%
765	ASPHALT	5,433	41,000	9,939	24.24%
766	BRINE	325,043	900,000	233,974	26.00%
767	CULVERT	1,861	14,000	1,287	9.19%
768	SIGNS	316	0	48	
769	GUARDRAIL	0	5,000	0	0.00%
770	POSTS	0	0	279	
771	LIMESTONE	448,343	650,000	421,729	64.88%
773	MISC SLAG/STONE	48,800	105,000	77,783	74.08%
774	DRAINAGE ITEMS/CEMENT	1,129	16,000	6,974	43.59%
790	SMALL ROAD TOOLS	4,047	20,000	6,812	34.06%
791 074	INVENTORY ADJ:EQP REPAIR PARTS	1,052	22,000	1,927	8.76%
791 076	INVENTORY ADJ: ROAD MATERIALS	0	16,000	0	0.00%
801	CONTRACTUAL SERVICES	133,798	665,000	127,671	19.20%
805	HEALTH SERVICES	475	2,000	495	24.75%
806	LAUNDRY SERVICES	3,921	8,000	5,541	69.26%
807	DATA PROCESSING	4,032	85,000	29,205	34.36%

Appendix B: Line-Item Expenditures – Operations

Department (continued)

851	COMMUNICATIONS: CELL PHONE/TELEPN	26,123	55,000	12,992	23.62%
852	COMMUNICATIONS: RADIO	2,610	30,000	22	0.07%
853	COMMUNICATIONS: ANSWERING SERVICE	4,455	13,000	4,643	35.71%
874 001	ADVERTISING	0	3,000	0	0.00%
874 002	PRINTING EXPENSE	0	2,000	409	20.44%
875 000	INSURANCE: PROPERTY EQP PHYS DAMAGE	(8,093)	2,000	0	0.00%
882 000	INSURANCE: LIABILITY	0	4,000	0	0.00%
890	CLAIMS PAID	360	0	960	
921	UTILITIES: ELECTRIC SERVICE	71,299	210,000	91,478	43.56%
922	UTILITIES: HEAT/GAS/FUEL	73,372	120,000	95,050	79.21%
923	UTILITIES: WATER & SEWER	11,346	27,000	14,236	52.73%
931	REPAIRS/MAINT: BUILDINGS	121,294	235,000	94,656	40.28%
932	REPAIRS/MAINT: YARD & STORAGE	28,867	80,000	2,258	2.82%
933	REPAIRS/MAINT: SHOP EQUIPMENT	6,832	21,000	8,378	39.89%
934	REPAIRS/MAINT: OFFICE EQUIPMENT	1,412	5,000	1,549	30.98%
938	REPAIRS/MAINT: NON-RD EQP	52,729	168,000	73,796	43.93%
939	REPAIRS/MAINT: ROAD EQUIPMENT	134,271	325,000	143,461	44.14%
941	EQUIPMENT RENTAL	3,612,733	6,600,000	3,929,260	59.53%
669	EQUIPMENT RENTAL CREDIT	(8,599,825)	(6,600,000)	(3,906,192)	59.18%
944	BRINEWELL REGISTRATION FEE	700	6,000	500	8.33%
946	REPAIR/MAINT: FUEL SYSTEM	4,877	17,000	5,644	33.20%
956	SAFETY EXPENSES	0	1,000	0	0.00%
968 002	DEPRECIATION: BUILDINGS	141,116	285,000	73,078	25.64%
968 003	DEPRECIATION: ROAD EQUIPMENT	762,413	3,250,000	927,645	28.54%
968 004	DEPRECIATION: SHOP EQUIPMENT	17,658	39,000	6,734	17.27%
968 006	DEPRECIATION: YARD & STORAGE	193,754	230,000	123,461	53.68%
690 XXX	DEPRECIATION CREDIT	(1,114,941)	(3,804,000)	(1,130,918)	29.73%
	TOTAL	\$ 6,116,793	\$ 13,337,000	\$ 6,073,224	45.54%

Appendix C: Line-Item Expenditures – Engineering Department

Dept. 314 - 328 - Engineering					
This department is comprised of Design & Construction, Permits and Traffic & Safety					
Account	Description	2024 YTD	2025 BUDGET	2025 YTD	PERCENTAGE USED
703 - 712	REGULAR WAGES	\$ 1,443,051	\$ 3,125,000	\$ 1,446,496	46.29%
703 -712	OVERTIME WAGES	60,766	135,000	42,201	31.26%
724	FRINGES	6,734	17,000	907	5.33%
728	OFFICE SUPPLIES	(46)	10,000	125	1.25%
729	ENGINEERING SUPPLIES	5,257	26,000	6,263	24.09%
730 & 861.xx	TRAINING	14,016	27,000	23,168	85.81%
732	TRAFFIC CONTROL SUPPLIES	23,888	60,000	20,348	33.91%
734	EMPLOYEE SAFETY SUPPLIES	10,120	10,000	1,225	12.25%
735	MISCELLANEOUS SUPPLIES	0	1,000	0	0.00%
740 001	EQUIPMENT PARTS EXPENSE	169	1,000	497	49.68%
768	SIGNS	90,752	192,000	93,662	48.78%
770	POSTS	15,440	40,000	14,430	36.07%
772	SIGNAL PARTS	45,555	90,000	64,791	71.99%
790	SMALL ROAD TOOLS	116	0	0	
791 076	INVENTORY ADJ: ROAD MATERIALS	0	25,000	0	0.00%
801	CONTRACTUAL SERVICES	27,627	200,000	90,241	45.12%
802 001	ENGRG SERVICES: CONSTR ENGRG	0	0	0	
802 002	ENGRG SERVICES: ROW	120	0	0	
802 003	ENGRG SERVICES: DESIGN	855	0	0	
802 004	TESTING	0	6,000	0	0.00%
802 005	PLANNING	2,880	16,000	850	5.31%
805.000	HEALTH SERVICES	0	0	198	
807	DATA PROCESSING	7,899	55,000	0	0.00%
851	COMM:CELL PHONES/SIGNALS	22,757	45,000	23,170	51.49%
874 001	ADVERTISING	260	3,000	0	0.00%
874 002	PRINTING EXPENSE	0	6,000	458	7.63%
921	UTILITIES: SIGNAL ENERGY	111,384	225,000	92,720	41.21%
934	REPAIRS/MAINT: OFFICE EQUIPMENT	654	6,000	3,714	61.89%
938	REPAIRS/MAINT: NON-RD EQP	7,405	9,000	3,195	35.50%
939	REPAIRS/MAINT: ROAD EQUIPMENT	0	2,000	0	0.00%
941	EQUIPMENT RENTAL	278,277	550,000	266,298	48.42%
669	EQUIPMENT RENTAL CREDIT	(278,277)	(550,000)	(266,298)	48.42%
944	STORM WATER PERMITS	3,000	50,000	3,000	6.00%
961	PROPERTY TAXES	0	7,000	1,812	25.89%
968 005	DEPRECIATION: ENGINEERING EQP	7,899	20,000	3,146	15.73%
690	DEPRECIATION CREDIT	(7,899)	(20,000)	(3,146)	15.73%
	TOTAL	\$ 1,900,659	\$ 4,389,000	\$ 1,933,468	44.05%

Appendix D: Line-Item Expenditures – Non-Departmental

Dept. 550 - Non-Departmental					
This department represents employee benefits as well as membership fees and liability insurance that is applicable to the organization as a whole.					
		2024	2025		PERCENTAGE
Account	Description	YTD	BUDGET	YTD	USED
715	SOCIAL SECURITY/MEDICARE	\$ 378,469	\$ 859,000	\$ 397,459	46.27%
716	MEDICAL INSURANCE	4,316,587	5,250,000	3,572,256	68.04%
717	LIFE INSURANCE	82,767	170,000	79,449	46.73%
718	RETIREMENT	1,423,727	4,655,000	2,332,849	50.11%
719	WORKERS COMPENSATION	33,740	175,000	75,402	43.09%
720	UNEMPLOYMENT	0	10,000	0	0.00%
721	EMPLOYEE DRUG TESTING	2,802	8,000	5,618	70.22%
727	POSTAGE	1,957	10,000	229	2.29%
728	OFFICE SUPPLIES	938	5,000	2,399	47.97%
730 & 861.XX	ASSOCIATION FEES	12,846	79,000	23,846	30.19%
734	EMPLOYEE SAFETY SUPPLIES	4,802	13,000	1,059	8.14%
735	MISCELLANEOUS SUPPLIES	240	2,000	115	5.76%
790	SMALL ROAD TOOLS	0	1,000	0	0.00%
805	HEALTH SERVICES	1,650	6,000	2,356	39.27%
851	COMMUNICATIONS:	0	1,000	0	0.00%
874 002	PRINTING EXPENSE	0	2,000	0	0.00%
875	INSURANCE: PROP & EQP PHYS DAM	200,376	200,000	208,289	104.14%
878	INSURANCE: FLEET LIABILITY/MCC	74,411	75,000	86,358	115.14%
881	INSURANCE: ERRORS & OMISSIONS	118,059	100,000	110,096	110.10%
882	INSURANCE: LIABILITY	277,107	200,000	252,465	126.23%
890	CLAIMS PAID	12,000	16,000	0	0.00%
	TOTAL	\$ 6,942,478	\$ 11,837,000	\$ 7,150,244	60.41%

Appendix E: Line-Item Expenditures – Debt Service

Dept. 660 - Debt Service					
This department represents all of the current portion of long term debt obligations.					
		2024	2025		PERCENTAGE
Account	Description	YTD	BUDGET	YTD	USED
991.011	INSTALL PURCH PRI: 2017 N/E SERVICE CENTER	550,000	550,000	550,000	100%
991.015	INSTALL PURCH PRI: 2019 HVY TRUCKS (B)	111,285	0	0	
991.016	INSTALL PURCH PRI: 2020 HVY TRUCKS	124,740	54,000	53,460	99%
991.017	INSTALL PURCH PRI: 2023 ZEEB RD SALT BARN	310,000	310,000	310,000	100%
991.0xx	INSTALL PURCH PRI: 2024 HVY TRUCKS	0	230,000	0	0%
995 011	INSTALL PURCH INT: 2017 N/E SERVICE CENTER	21,550	27,000	16,160	60%
995 015	INSTALL PURCH INT: 2019 HVY TRUCKS (B)	1,243	0	0	
995 016	INSTALL PURCH INT: 2020 HVY TRUCKS	3,026	1,000	(47)	-5%
995 017	INSTALL PURCH INT: 2023 ZEEB RD SALT BARN	86,671	147,000	77,291	53%
995 0xx	INSTALL PURCH INT: 2024 HVY TRUCKS	0	15,000	0	0%
	TOTAL	\$1,208,515	\$1,334,000	\$1,006,864	75.48%

Appendix F: Line-Item Expenditures – Reimbursable Road Projects

Dept. 770 - Reimbursable Road Projects					
This budget subcategory includes all contractual obligations for construction and heavy maintenance projects on primary and local roads. We also included are permit activities and township agreement work.					
This does not include labor and equipment which are included in other department budgets.					
		2024	2025		PERCENTAGE
Account	Description	YTD	BUDGET	YTD	USED
727	POSTAGE	0	\$ 1,000	0	0.00%
729	ENGINEERING SUPPLIES	0	5,000	0	0.00%
730 & 861.xx	TRAINING	118	0	0	
732	TRAFFIC CONTROL SUPPLIES	146,905	270,000	16,446	6.09%
734	EMPLOYEE SAFETY SUPPLIES	0	1,000	0	0.00%
735	MISCELLANEOUS SUPPLIES	303	2,000	68	3.42%
740 001	EQUIPMENT PARTS EXPENSE	4,432	7,000	65	0.93%
761	GRAVEL	4,121	50,000	2,331	4.66%
762	COLD PATCH	4,883	15,000	70	0.47%
763	SAND	0	0	244	
765	ASPHALT	139,764	1,490,000	277,888	18.65%
766	BRINE	21,726	80,000	33,774	42.22%
767	CULVERT	35,645	125,000	11,737	9.39%
768	SIGNS	1,987	8,000	3,305	41.31%
769	GUARDRAIL	272	5,000	0	0.00%
770	POSTS	1,230	6,000	1,019	16.98%
771	LIMESTONE	70,775	121,000	18,932	15.65%
772	SIGNAL PARTS	55,766	70,000	38,754	55.36%
773	MISC SLAG/STONE	123,468	500,000	273,580	54.72%
774	DRAINAGE ITEMS/CEMENT	2,094	19,000	1,499	7.89%
790	SMALL ROAD TOOLS	0	5,000	0	0.00%
801	CONTRACTUAL SERVICES	9,087,043	29,698,000	4,067,786	13.70%
802 001	ENGRG SERVICES: CONSTR ENGRG	122,820	1,065,000	18,647	1.75%
802 002	ENGRG SERVICES: ROW	77,492	500,000	86,728	17.35%
802 003	ENGRG SERVICES: DESIGN	373,171	1,000,000	436,303	43.63%
802 004	ENGRG SERVICES: TESTING	55,764	425,000	41,879	9.85%
802 005	PLANNING	0	20,000	0	0.00%
803	LEGAL SERVICES	13,983	70,000	11,852	16.93%
874 001	ADVERTISING	0	2,000	0	0.00%
874 002	PRINTING EXPENSE	0	500	0	0.00%
890	CLAIMS PAID	0	500	0	0.00%
921	UTILITIES: SIGNAL ENERGY	903	4,000	960	23.99%
941 003	EQUIPMENT RENTAL - NONROAD	34,461	110,000	2,707	2.46%
960	COUNTY DRAIN ASSESSMENT	27,522	199,000	34,423	17.30%
	TOTAL	\$ 10,406,649	\$ 35,874,850	\$ 5,380,997	15.00%

Appendix G: Line-Item Expenditures – Capital Improvements

Dept. 790 - Capital Improvements					
This budget subcategory category includes capital purchases.					
This does not include labor and equipment which are included in other department budgets.					
		2024	2025		PERCENTAGE
Account	Description	YTD	BUDGET	YTD	USED
971	CAPITAL OUTLAY: LAND	0	\$ 50,000	0	0.00%
974	CAPITAL OUTLAY: LAND IMPRVMTS	12,856	0	0	
975	CAPITAL OUTLAY: BUILDINGS	0	445,000	26,545	5.97%
976	CAPITAL OUTLAY: ROAD EQUIPMENT	2,763,935	4,474,000	829,708	18.55%
977	CAPITAL OUTLAY: SHOP EQUIPMENT	1,297	5,000	7,370	147.40%
978	CAPITAL OUTLAY: ENGRG EQUIPMENT	5,326	0	8,825	
979	CAPITAL OUTLAY: YARD & STORAGE EQP	1,316,716	295,000	7,359	2.49%
980	CAPITAL OUTLAY: OFFICE EQ/FURN	71,634	436,000	37,252	8.54%
	TOTAL	\$4,171,765	\$ 5,705,000	\$ 917,059	16.07%

Appendix H: Line-Item Expenditures – State Trunkline

Dept. 780 - State Trunkline Expenditures					
This budget subcategory includes all state trunkline expenditures.					
This does not include labor and equipment which are included in other department budgets.					
		2024	2025		PERCENTAGE
Account	Description	YTD	BUDGET	YTD	USED
732	TRAFFIC CONTROL SUPPLIES	\$ 7,275	\$ 9,000	\$ 23	0.25%
734	EMPLOYEE SAFETY SUPPLIES	738	1,500	0	0.00%
735	MISCELLANEOUS SUPPLIES	1,204	4,000	4,179	104.47%
740 001	EQUIPMENT PARTS EXPENSE	0	0	0	
761	GRAVEL	0	2,000	0	0.00%
762	COLD PATCH	15,701	60,000	10,902	18.17%
763	SAND	279	10,000	1,822	18.22%
764	SALT	304,421	560,000	304,578	54.39%
765	ASPHALT	381	1,000	663	66.33%
766	BRINE	1,859	10,000	6,356	63.56%
767	CULVERT	0	5,000	106	2.12%
768	SIGNS	65	1,000	932	93.25%
769	GUARDRAIL	41,011	125,000	81,164	64.93%
770	POSTS	62	1,000	348	34.78%
771	LIMESTONE	121	95,000	13,760	14.48%
772	SIGNAL PARTS	3,984	6,000	16,832	280.54%
773	MISC SLAG/STONE	100	1,000	2,855	285.51%
774	DRAINAGE ITEMS/CEMENT	865	2,000	696	34.81%
790	SMALL ROAD TOOLS	0	0	0	
801	CONTRACTUAL SERVICES	30,560	450,000	26,009	5.78%
802 001	ENGRG SERVICES: CONSTR ENGRG	0	0	0	
882	INSURANCE: LIABILITY	14,597	20,000	14,158	70.79%
921	UTILITIES: SIGNAL ENERGY	3,567	7,000	3,034	43.34%
932	REPAIRS/MAINT: YARD & STORAGE	0	1,000	0	0.00%
941 003	EQUIPMENT RENTAL - NONROAD	33,080	145,000	24,870	17.15%
	TOTAL	\$ 459,871	\$ 1,516,500	\$ 513,287	33.85%

Appendix I: 2025 Primary Road Project List

2025 Primary Road Projects				Federal/State Grants			Contributions from Others			WCRC Expenditures			
Project Location	Township	Type of Project	Status	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Total Cost
Road Projects													
7 Mile Rd between Earhart Rd and Dixboro Rd	Northfield	Mill & Resurfacing	Const				\$ 171			\$ 50	\$ 5	\$ 5	\$ 231
8 Mile Rd between Pontiac Trl and Currie Rd	Salem	Sealcoat	Const				\$ -	\$ 80	\$ 40		\$ 27	\$ 13	\$ 160
Ann Arbor-Saline Rd at Ellsworth Rd	Lodi/Pittsfield	Hill Cut	Design				\$ -	\$ -			\$ 15	\$ 5	\$ 20
Ann Arbor-Saline Rd between Pleasant Lk Rd and Saline City limits	Lodi	Sealcoat	Const				\$ -	\$ 56	\$ 28		\$ 6	\$ 4	\$ 94
Bunton Rd between Bemis Rd and Textile Rd	Ypsilanti	Sealcoat	Const				\$ -	\$ 53	\$ 27		\$ 6	\$ 4	\$ 90
Cavanaugh Lake Rd between Chelsea City and Conway Rd	Sylvan	Sealcoat	Const.					\$ 30	\$ 14		\$ 1	\$ 1	\$ 46
Cavanaugh Lake Rd between Pierce Rd and Conway Rd	Sylvan	Sealcoat	Const								\$ 27	\$ 14	\$ 41
Clark Rd/HRD between Golfside to Hewitt	Ypsilanti	Mill & Resurfacing	Const.	\$ 240						\$ 60	\$ 5	\$ 5	\$ 310
County-Wide Crackseal	Various	Crackseal	Const.							\$ 200		\$ 10	\$ 210
Curtis Rd between Plymouth Rd and Joy Rd	Superior	Mill & Resurfacing	Const.	\$ 158						\$ 40	\$ 10	\$ 5	\$ 213
Dexter-Chelsea Rd at Island Lk Rd	Scio	Intersection Improvement - Roundabout	Design & ROW								\$ 375	\$ 40	\$ 415
Dexter-Chelsea Rd from E of Freer Rd to Dancer Rd	Lima	Mill & Resurfacing	Const.	\$ 761						\$ 30	\$ 20	\$ 5	\$ 816
Dexter-Pinckney Rd between N Territorial Rd and McGregor Rd	Dexter	Mill & Resurfacing	Const.				\$ 432				\$ 5	\$ 5	\$ 442
Dexter-Pinkney Rd between McGregor Rd and County Line	Dexter	Mill & Resurfacing	Const.	\$ 228						\$ 58	\$ 5	\$ 5	\$ 296
Dixboro Rd over Unnamed Tributary	Ann Arbor	Culvert	Design								\$ 86	\$ 5	\$ 91
Dixboro Rd at Pontiac Trail	Salem	Intersection Improvement - Roundabout	Design & ROW								\$ 150	\$ 5	\$ 155
Earhart Rd between Plymouth Rd and M-14	Ann Arbor	Mill & Resurfacing	Const.	\$ 471						\$ 118	\$ 5	\$ 5	\$ 599

Appendix I: 2025 Primary Road Project List

2025 Primary Road Projects				Federal/State Grants			Contributions from Others			WCRC Expenditures			
Project Location	Township	Type of Project	Status	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Total Cost
Ellsworth Road between Platt Rd and Carpenter Rd	Pittsfield	Mill & Resurfacing	Const				\$ 740	\$ 120		\$ 120	\$ 5	\$ 5	\$ 990
Geddes Rd at Superior Rd	Superior	Mill & Resurfacing	Const				\$ 150				\$ 5	\$ 5	\$ 160
Geddes Rd between Ann Arbor Twp line and County line	Superior	Sealcoat	Const				\$ -	\$ 160	\$ 80		\$ 41	\$ 21	\$ 302
Golfside Rd between Packard and HRD/Clark Rd	Ypsilanti	Mill & Resurfacing	Const.	\$ 424						\$ 106	\$ 5	\$ 5	\$ 540
Grove Road Stabilization	Ypsilanti	Slope Stabilization	Design							\$ 100	\$ 55	\$ 5	\$ 160
Hadley Rd between North Territorial and Livingston County Line	Lyndon	Sealcoat	Const.					\$ 96	\$ 48		\$ 4	\$ 2	\$ 150
Hewitt Rd between Packard Rd and M-17 (Washtenaw Av)	Ypsilanti	Reconstruction	Design								\$ 135	\$ 10	\$ 145
Holmes Rd between Ford Blvd and Michigan Ave	Ypsilanti	Mill & Resurfacing	Const				\$ 354				\$ 5	\$ 5	\$ 364
Huron River Dr between Whittaker Rd and Textile Rd	Ypsilanti	Sealcoat / Microseal	Const				\$ -	\$ 65	\$ 32	\$ 170	\$ -	\$ -	\$ 267
Island Lake Rd between Werkner Rd and Stofer Rd	Lyndon	Sealcoat	Const								\$ 11	\$ 5	\$ 16
Jackson Road between Parker Rd and Dino Dr.	Scio	Mill & Resurfacing	Const.	\$ 631						\$ 78	\$ 5	\$ 5	\$ 719
Liberty Rd between Zeeb Rd and Scio Ridge Rd	Scio	Mill & Resurfacing	Const				\$ 488			\$ 150	\$ 5	\$ 5	\$ 648
Macon Rd between James Dr and Saline City limits	Saline	Pulverize & Resurfacing	Design & ROW				\$ -			\$ 30	\$ 25	\$ 5	\$ 60
Maple Rd between Craig Rd and M-14	Scio	Mill & Resurfacing	Const				\$ 110				\$ 5	\$ 5	\$ 120
Martz Rd at Whittaker Rd	Ypsilanti	Intersection Improvement - Roundabout	Design & ROW								\$ 150	\$ 15	\$ 165
Miller Rd between Wagner Rd and City of Ann Arbor Limits	Scio	Sealcoat	Const				\$ -	\$ 17	\$ 8		\$ 3	\$ 2	\$ 30
Mooreville Rd between Dennison Rd and Saline-Milan Rd	York	Sealcoat	Const				\$ -	\$ 39	\$ 19				\$ 58
Nixon Rd from US-23 to Pontiac Trail	Ann Arbor	Pulverize & Resurfacing	Const.	\$ 422						\$ 106	\$ 5	\$ 5	\$ 538
North Territorial Rd between Whitmore Lk Rd and Hellner Rd	Northfield	Pavement Repair	Const.				\$ 150	\$ 5					\$ 155
North Territorial Rd between Whitmore Lk Rd and Dixboro Rd	Northfield	Sealcoat	Const				\$ -	\$ 140	\$ 70				\$ 210
North Territorial Rd between M-52 and Hadley Rd	Lyndon	Sealcoat	Const					\$ 89	\$ 45		\$ 5	\$ 2	\$ 141
Old US-12 between Chelsea City limits and I-94	Sylvan	Sealcoat	Const.					\$ 56	\$ 26		\$ 12	\$ 4	\$ 98
Parker Rd between Marshall Rd and Shield Rd	Lima/Scio	Mill, Pulverize, & Resurfacing	Const				\$ 651			\$ 500	\$ 25	\$ 5	\$ 1,181
Plymouth Rd between Dixboro Rd and Salem Twp line	Superior	Sealcoat	Const				\$ -						\$ -
Plymouth Rd between US-23 and Dixboro Rd	Ann Arbor	Crackseal	Const				\$ -						\$ -
Pontiac Trl between 7 Mile Rd and 8 Mile Rd	Salem	Sealcoat	Const				\$ -	\$ 33	\$ 17		\$ 7	\$ 3	\$ 60
Prospect Rd between Plymouth Rd and Geddes Rd	Superior	Sealcoat	Const				\$ -	\$ 113	\$ 57				\$ 170
Scio Church Rd at Zeeb Rd	Scio	Intersection Improvement - Roundabout	Design & ROW								\$ 190	\$ 15	\$ 205

Appendix I: 2025 Primary Road Project List

2025 Primary Road Projects				Federal/State Grants			Contributions from Others			WCRC Expenditures			
Project Location	Township	Type of Project	Status	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Total Cost
Gravel Road Projects													
McCullum Rd between US-12 and Bermeister Rd	Bridgewater	Limestone/Gravel Resurfacing	Const.				\$ -	\$ 117	\$ 58		\$ 110	\$ 55	\$ 340
Primary Road Limestone Total				\$ -	\$ -	\$ -	\$ -	\$ 117	\$ 58	\$ -	\$ 110	\$ 55	\$ 340
Bridge & Culvert Projects													
Dixboro Rd over Unnamed Tributary	Ann Arbor	Culvert	Design								\$ 86	\$ 5	\$ 91
Dexter-Ann Arbor Rd over Honey Creek	Scio	Bridge Replacement	Design							\$ 50		\$ 10	\$ 60
Main St over Horseshoe Lk Outlet	Northfield	Bridge Replacement	Design								\$ 150	\$ 10	\$ 160
Rawsonville Rd over the Swan Creek & Piney Harris Drain	Ypsilanti	Culvert	Design/Const								\$ 123	\$ 10	\$ 133
County-wide	County-wide	Structure Cleaning and Repair	Construction								\$ 133	\$ 67	\$ 200
Tyler Rd Bridge	Ypsilanti	Rehabilitation	Construction							\$300		\$ 50	\$ 350
		Primary Road Bridge & Culvert Total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350	\$ 492	\$ 152	\$ 994

Appendix I: 2025 Primary Road Project List

2025 Primary Road Projects				Federal/State Grants			Contributions from Others			WCRC Expenditures			
Project Location	Township	Type of Project	Status	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Total Cost
Traffic & Safety Projects													
Bemis Rd @ Moon Rd	Pittsfield	Roundabout	Design								\$ 20	\$ 5	\$ 25
Bemis Rd @ Marlow Dr	Augusta & Ypsilanti	RRFB	Const.					\$ 15	\$ 15				\$ 30
CMAQ A2-Saline Rd, Maple Rd, Ellsworth Rd, & Textile Rd	Pittsfield & City of Saline	Traffic Signal	Carryover	\$1,200				\$ 60				\$ 20	\$ 1,280
CMAQ Carpenter Rd & Ellsworth Rd	Pittsfield & Ypsilanti	Traffic Signal	Const.	\$ 1,480							\$ 25	\$ 25	\$ 1,530
CMAQ Dixboro Rd, HRD, Hewitt Rd & Michigan Ave	Pittsfield & Ypsilanti	Traffic Signal	Const.	\$ 1,302							\$ 25	\$ 25	\$ 1,352
County-wide	County-wide	Forestry	Const.							\$ -	\$ 133	\$ 67	\$ 200
County-wide	County-wide	Guardrail Program	Const.							\$ 150		\$ 10	\$ 160
Safety - Old US-12, Werkner & Willis	Lyndon, Sylvan, York & Augusta	Safety	Const.	\$ 1,071						\$120	\$ 10	\$ 20	\$ 1,221
County-wide Pavement Marking Program	County-wide	Pavement Marking Program	Const.							\$ 495		\$ 30	\$ 525
Huron Rd @ Brinker	Ypsilanti	Intersection	Carryover				\$ 50		\$ 10				\$ 60
Jackson Rd between Fletcher Rd and Dino Dr / Territorial Rd between M-52 and Dexter Town Hall Rd	Lima, Scio / Lyndon, Dexter	Centerline Rumble Strips	Const	\$ 198						\$ 22	\$ 5	\$ 5	\$ 230
N Territorial Road between US-23 and Napier	Northfield, Salem	Centerline Rumble Strips	Design	\$ -						\$ -	\$ -	\$ 5	\$ 5
Parker Rd @ Shield Rd	Scio	Traffic Signal	Const.	\$ 280						\$ 70	\$ 10	\$ 5	\$ 365
Rawsonville Rd between Textile Rd and Martz Rd	Ypsilanti	RSA	Design		\$ 72						\$ 18		\$ 90
Textile Rd between HRD and Bridge Rd	Ypsilanti	CLTL & Traffic Signal	Design		\$ 42						\$ 106	\$ 15	\$ 163
		Primary Road Traffic & Safety Total		\$ 5,531	\$ 114	\$ -	\$ 50	\$ 75	\$ 25	\$ 857	\$ 352	\$ 232	\$ 7,236
Non-Motorized Projects													
County-wide	County-wide	Non-motorized improvements	Const.							\$ 40		\$ 10	\$ 50
Geddes Rd between Andover Dr and Wexford Rd TAP	Superior	Non-motorized	Carryover	\$ 590			\$ 125	\$ 165	\$ 10				\$ 890
State Rd Pathway TAP	Pittsfield	Non-motorized	Design	\$ -			\$ -	\$ 200	\$ 10				\$ 210
Huron River Dr B2B Trail between Delhi Metropark and Wagner Rd	Scio	Non-motorized - Segment D4	Design	\$ -			\$ -	\$ 600	\$ 25				\$ 625
Primary Road Non-Motorized Total				\$ 590	\$ -	\$ -	\$ 125	\$ 965	\$ 45	\$ 40	\$ -	\$ 10	\$ 1,775
Grand Total				\$ 9,896	\$ 114	\$ -	\$ 4,149	\$ 2,499	\$ 734	\$ 3,274	\$ 2,629	\$ 797	\$ 24,092

Appendix J: 2025 Local Road Project List

2025 Local Road Projects				Federal/State Grant			Contributions from Others			WCRC Expenditures			
Project Location	Township	Type of Project	Status	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Total Cost
Road Projects													
2025 Countywide Local Road Matching Projects								\$ 3,733	\$ 1,867		\$ 500	\$ 1,500	\$ 7,600
Bemis Rd between Stony Creek Rd and Hitchingham Rd	Ypsilanti & Augusta	Pave Gravel Rd	Const.				\$ 500			\$ 2,515	\$ 180	\$ 60	\$ 3,255
Boulder Ridge Sub, Hawthorne Sub	Pittsfield	Mill & Resurface	Const.				\$ 252			\$ 253			\$ 505
Bush Rd between Pierce Rd and Sibley Rd	Sylvan	Pulverize & Pave	PE, ROW, Design				\$ -			\$ -	\$ 15	\$ 5	\$ 20
East Sugarbrooke	Ypsilanti	Mill & Resurface	Carryover				\$ 290						\$ 290
Greene Farms	Ypsilanti	Mill & Resurface	Const.				\$ 1,203			\$ 340			\$ 1,543
Timber Ridge SAD	York	Mill & Resurface	Const.				\$ 813	\$ 24				\$ 5	\$ 842
Local Road Pavement Total				\$ -	\$ -	\$ -	\$ 3,058	\$ 3,757	\$ 1,867	\$ 3,108	\$ 695	\$ 1,570	\$ 14,055
Gravel Road Projects													
Bemis Rd between Whittaker Rd and Rawsonville Rd	Ypsilanti	Limestone/Gravel Resurfacing	Const.				\$ 228				\$ 67		
Walsh Rd between Mast Rd and Scully Rd	Webster	Limestone/Gravel Resurfacing	Const.				\$ 80						\$ 80
Local Road Limestone Total				\$ -	\$ -	\$ -	\$ 308	\$ -	\$ -	\$ -	\$ 67	\$ -	\$ 80

Appendix J: 2025 Local Road Project List

2025 Local Road Projects				Federal/State Grant			Contributions from Others			WCRC Expenditures			
Project Location	Township	Type of Project	Status	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Total Cost
Bridge & Culvert Projects													
Arkona Rd, E of Abel Rd - C1830001	Saline	Culvert - Stm Grant	Carryover					\$ 36	\$ 72	\$ 10	\$ 12	\$ 25	\$ 155
Bemis Rd, E of Ernst Rd - C1433002	Bridgewater/Freedom	Culvert - Stm Grant	Carryover					\$ 6	\$ 11		\$ 2	\$ 4	\$ 23
Brookville Rd, E of Curtis Rd - C0122001	Salem	Culvert - Stm Grant	Const				\$ 45			\$ 15	\$ 20	\$ 5	\$ 85
Bush Rd, N of Sibley Rd - SN13916	Sylvan	Bridge (culvert) Lining	Design				\$ -			\$ -	\$ 45	\$ 5	\$ 50
Cherry Hill Rd over Fleming Creek - SN11032	Superior	Superstructure Replace	Design								\$ 100	\$ 5	\$ 105
Conway Rd, N of Bush Rd - C0602005	Sylvan	Culvert Lining	Const.					\$ 50	\$ 100				\$ 150
Ellis Rd, N of Morgan Rd - C1118001	Ypsilanti	Culvert - Stm Grant	Const				\$ 115			\$ 39	\$ 20	\$ 5	\$ 179
Guenther Rd Bridge - SN11020	Lima	Superstructure Replace	Design					\$ 25			\$ 25	\$ 5	\$ 55
Joy Rd, W of Gotfredson Rd - C0134001	Salem & Superior	Culvert Replace	Deferred				\$ -			\$ -	\$ -	\$ -	\$ -
Joy Rd, W of Stein Rd - C0336002	Webster	Culvert - Stm Grant	Carryover					\$ 45	\$ 91		\$ 15	\$ 31	\$ 182
Judd Rd, E of Warner Rd - C1910002	York	Culvert - Stm Grant	Carryover					\$ 39	\$ 77		\$ 16	\$ 23	\$ 155
Judd Rd, W of Bunton - C2011002	Augusta	Culvert - Stm Grant	Const				\$ 242			\$ 92	\$ 20	\$ 5	\$ 359
Maple Rd Bridge	Ann Arbor	Bridge Repair	Const.							\$ 500	\$ 75	\$ 5	\$ 580
Napier Rd, S of 5 Mile - C0124004	Salem	Culvert - Stm Grant	Const				\$ 33			\$ 11	\$ 20		\$ 64
Nollar Rd, N of N Territorial Rd - C0221008	Northfield	Culvert - Stm Grant	Const				\$ 54			\$ 18	\$ 20	\$ 5	\$ 97
Oak Valley Dr, N of Ranchero Dr - C1208004	Pittsfield	Culvert - Stm Grant	Carryover					\$ 22	\$ 45	\$ 20	\$ 8	\$ 15	\$ 110
Park Rd, E of Cottage Lane - C0822008	Scio	Culvert - Stm Grant	Const				\$ 112			\$ 37	\$ 20	\$ 5	\$ 174
Saline Waterworks Rd & Alber Rd - C1331005	Lodi	Culvert - Stm Grant	Const				\$ 139			\$ 59	\$ 20	\$ 5	\$ 223
Sharon Valley Rd over River Raisin - SN11038	Sharon	Bridge Replacement	Design	\$ -						\$ -	\$ 400	\$ 10	\$ 410
Sibley Rd over Letts Creek - SN13915	Sylvan	Bridge Replacement	Design								\$ 45	\$ 5	\$ 50
Sibley Rd, W of Bush Rd - SN 13914	Sylvan	Bridge (culvert) Lining	Design								\$ -	\$ -	\$ -
Six Mile Rd, W of Nollar Rd - C0217002	Northfield	Culvert - Stm Grant	Const				\$ 394			\$ 244	\$ 20	\$ 5	\$ 663
Warner Rd, N of Bemis Rd - C1233007	Pittsfield	Culvert - Stm Grant	Design				\$ -			\$ -	\$ 20	\$ 5	\$ 25
Warner Rd, S of Judd Rd - C1915001	York	Culvert - Stm Grant	Const				\$ 290			\$ 290	\$ 20	\$ 5	\$ 605
Warren Rd, W of Dixboro Rd - C0901009	Ann Arbor	Culvert - Stm Grant	Const				\$ 262			\$ 155	\$ 100	\$ 5	\$ 522
Zeeb Rd, S of N Territorial Rd - C0316001	Webster	Culvert - Stm Grant	Const				\$ 104			\$ 75	\$ 20	\$ 5	\$ 204
Local Road Bridge & Culvert Total				\$ -	\$ -	\$ -	\$ 1,790	\$ 223	\$ 396	\$ 1,564	\$ 1,063	\$ 188	\$ 5,224

Appendix J: 2025 Local Road Project List

2025 Local Road Projects				Federal/State Grant			Contributions from Others			WCRC Expenditures			
Project Location	Township	Type of Project	Status	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Contracted Construction	Consultant Services and Materials	WCRC Staff	Total Cost
Traffic & Safety Projects													
County-wide Pavement Marking Program	County-wide	Pavement Marking Program	Const								\$ 81	\$ 2	\$ 83
TBD	County-wide	Guardrail Program	Const							\$ 60		\$ 5	\$ 65
TBD	County-wide	Traffic Calming	Const					\$ 75	\$ 25				\$ 100
Local Road Traffic & Safety Total				\$ -	\$ -	\$ -	\$ -	\$ 75	\$ 25	\$ 60	\$ 81	\$ 7	\$ 248
Non-Motorized Projects													
Superior Twp ADA TAP	Superior	Non-motorized	Const.	\$ 500				\$ 120	\$ 10				\$ 630
Local Road Non-Motorized Total				\$ 500	\$ -	\$ -	\$ -	\$ 120	\$ 10	\$ -	\$ -	\$ -	\$ 630
Grand Total				\$ 500	\$ -	\$ -	\$ 5,156	\$ 4,175	\$ 2,298	\$ 4,732	\$ 1,906	\$ 1,765	\$ 20,237

Appendix K: 2025 Construction Project Map



2025 Road & Bridge Improvement Projects

Legend - Project Type

- XXX Millage Project
- Mill/Overlay
- Pulverize/Overlay or Reconstruct
- Concrete Repairs
- Sealcoat/Crackseal
- Limestone Overlay
- Non-Motorized Path
- Safety Project (sign upgrades & curve enhancement, rumble strips)
- Bridge/Culvert Project
- Bridge Maintenance
- Intersection Project
- Safety Project



Appendix L: Equipment Purchases List

2025 - Road Equipment				
Type	Qty	Unit Price (000's)	Total Cost (000's)	Status
Aerial Lift Truck - Signals	1	\$ 214	\$ 214	Carryover from 2024, in service
Heavy Trucks	5	\$ 380	\$ 1,900	Expected arrival late Oct 2025
Heavy Trucks-Fit Up	5	\$ 220	\$ 1,100	Carryover from 2024
Graders	2	\$ 410	\$ 820	one unit carryover from 2024
Pickups/SUV's	8	\$ 55	\$ 440	
Dump Trailer for Semi	1	\$ 100	\$ 100	Q1 Budget Amendment / in-service
Portable Changeable Message Board	2	\$ 15	\$ 30	Q1 Budget Amendment
Arrow Boards	2	\$ 12	\$ 24	Q2 Budget Amendment
Atmax Mower Maxx	1	\$ 350	\$ 350	Q2 Budget Amendment
Total			\$ 4,978	

Appendix M: Facility Projects List

2025 - Facilities			
Location	Improvement	Total Cost (000's)	Status
WCRC	Yard and Manchester Feasibility Study	\$ 100	Design Phase for Future Development
Chelsea Yard	Material Storage Building Repairs	\$ 100	MDOT Partnership
Manchester Yard	Material Storage Building Repairs	\$ 100	MDOT Partnership
NESC	Replace Fire Supression Well Pump	\$ 50	
SESC	Replace HVAC Makeup Air Units	\$ 200	carryover from 2024
All WCRC Properties	Replace Drinking Fountains	\$ 30	carryover from 2024, complete
Total		\$ 550	

Appendix N: IT Projects List

2025 - IT Projects			
Location	Improvement	Total Cost (000's)	Status
County-wide	47 laptops - computer refreshes	\$115	
Main Yard	various infrastructure improvements	\$79	
Cell phones	Upgrades	\$20	
Total		\$214	

Appendix O: Projected 2026 & 2027 Budgets

	2026	2027
	BUDGET	BUDGET
REVENUES		
Mich. Transportation Fund	38,000	39,000
Federal/State Funds	18,341	7,308
Trunkline Maintenance	3,595	3,595
Township Contribution	2,875	2,100
Other Contribution	10,125	5,000
Miscellaneous Inc.	3,280	3,280
TOTAL	76,216	60,283
EXPENDITURES		
Administration	2,128	2,180
Operations	13,642	13,983
Engineering	4,491	4,629
Nondepartmental	11,406	12,152
Debt Service	1,252	1,223
Total expenditures b/f	32,919	34,167
project expenditures		
Project expenditures:		
Reimb Road, C/O and STL	50,605	29,301
TOTAL EXPENSES	83,525	63,469
REVENUES Over/(Under) EXP	(7,308)	(3,185)
2025 Fund Balance (projected)	19,052	19,052
2026 Fund Balance (projected)	11,744	11,744
2027 Fund Balance (projected)		8,558